

Maine Health Data Organization

Hospital Financial Information

Part I

2005 – 2007 Select Financial Information by Data Element/Ratio

Comprised of tables for select data elements and ratios containing all of Maine's 39 non-governmental hospitals arrayed by hospital peer groups as determined by the Maine Hospital Association (MHA). The peer groups are based upon bed size, revenue, critical access designation (CAH), and specialty. When data are available, the tables include a comparison of the Maine (ME), Northeast, and U.S. median as reported from the 2009 INGENIX, "Almanac of Hospital and Financial & Operating Indicators", publication. The Northeast comparison includes the states of Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, and Vermont.

Note: In 2005, 5 hospitals moved from peer group D to peer group E. These include; Bridgton, Down East, Redington-Fairview, Sebasticook, and Waldo.

**Maine Hospital Designation
July 1, 2009**

Hospital Name	Peer Group
Acadia Hospital Corporation	F
Aroostook Medical Center, The (TAMC)	B
Blue Hill Memorial Hospital	E
Bridgton Hospital	E
Calais Regional Hospital	E
Cary Medical Center	C
Central Maine Medical Center	A
Charles A. Dean Memorial Hospital	E
Down East Community Hospital	E
Eastern Maine Medical Center	A
Franklin Memorial Hospital	C
Henrietta D. Goodall Hospital	C
Houlton Regional Hospital	E
Inland Hospital	D
Maine Coast Memorial Hospital	C
Maine Medical Center	A
MaineGeneral Medical Center	A
Mayo Regional Hospital	E
Mercy Hospital	B
Mid Coast Hospital	B
Miles Memorial Hospital	D
Millinocket Regional Hospital	E
Mount Desert Island Hospital	E
New England Rehabilitation Hospital	G
Northern Maine Medical Center	D
Parkview Adventist Medical Center	D
Penobscot Bay Medical Center	B
Penobscot Valley Hospital	E
Redington-Fairview General Hospital	E
Rumford Community Hospital	E
Sebasticook Valley Hospital	E
Southern Maine Medical Center	B
Spring Harbor Hospital	F
St. Andrews Hospital	E
St. Joseph Hospital	B
St. Mary's Regional Medical Center	B
Stephens Memorial Hospital	D
Waldo County General Hospital	E
York Hospital	B

Profitability Ratios

Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:

- Operating Margin
- Non-operating Revenue Margin
- Total Margin
- Return on Equity
- Net Operating Income (Operating Surplus or Loss)
- Total Surplus/Deficit (Total Surplus or Loss)

Maine Health Data Organization Hospital Financial Report Part I

Operating Margin

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	8.10%	3.11%	1.92%		
Central Maine Medical Center	7.55%	2.80%	1.18%		
Eastern Maine Medical Center	8.65%	2.72%	0.99%		
MaineGeneral Medical Center	3.40%	3.41%	2.67%		
Maine Medical Center	11.51%	6.00%	7.94%		
Peer Group B Median -- 8 Hospitals	4.75%	2.88%	1.19%		
Aroostook Medical Center, The (TAMC)	8.55%	0.30%	0.39%		
Mercy Hospital	2.83%	2.97%	2.13%		
Mid Coast Hospital	5.58%	7.56%	4.07%		
Penobscot Bay Medical Center	5.43%	0.53%	(0.21%)		
Southern Maine Medical Center	0.17%	0.12%	0.75%		
St Joseph Hospital	3.16%	4.12%	(0.99%)		
St Mary's Regional Medical Center	15.88%	3.40%	7.04%		
York Hospital	4.07%	2.80%	1.62%		
Peer Group C Median -- 4 Hospitals	2.87%	0.07%	1.94%		
Cary Medical Center	2.97%	(0.42%)	(0.94%)		
Franklin Memorial Hospital	4.60%	0.56%	3.87%		
Henrietta D. Goodall Hospital	(9.56%)	(1.15%)	0.02%		
Maine Coast Memorial Hospital	2.78%	2.01%	3.92%		
Peer Group D Median -- 5 Hospitals	3.12%	4.60%	2.37%		
Inland Hospital	9.25%	(2.38%)	2.37%		
Miles Memorial Hospital	2.25%	4.72%	(1.13%)		
Northern Maine Medical Center	3.12%	4.60%	3.60%		
Parkview Adventist Medical Center	1.07%	1.21%	(22.70%)		
Stephens Memorial Hospital	8.47%	8.71%	11.14%		
Peer Group E Median -- 15 Critical Access Hospitals	1.73%	3.32%	3.39%		
Blue Hill Memorial Hospital	(5.40%)	(0.58%)	(7.40%)		
Bridgton Hospital	6.18%	5.76%	4.35%		
Calais Regional Hospital	1.91%	3.94%	(2.81%)		
Charles A. Dean Memorial Hospital	(9.26%)	1.06%	(0.47%)		
Down East Community Hospital	6.38%	7.89%	8.34%		
Houlton Regional Hospital	2.93%	2.08%	3.77%		
Mayo Regional Hospital	10.37%	3.32%	5.85%		
Millinocket Regional Hospital	(0.25%)	0.80%	3.39%		
Mount Desert Island Hospital	(2.43%)	(3.97%)	0.42%		
Penobscot Valley Hospital	1.69%	2.11%	2.25%		
Redington-Fairview General Hospital	1.42%	13.99%	7.10%		
Rumford Community Hospital	8.15%	4.57%	7.95%		
St Andrews Hospital	(4.96%)	(3.37%)	1.33%		
Sebastcook Valley Hospital	1.73%	4.59%	2.99%		
Waldo County General Hospital	2.82%	5.47%	4.13%		
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.52%	1.63%	7.30%		
Acadia Hospital Corporation	2.77%	1.04%	12.68%		
Spring Harbor Hospital	2.27%	2.23%	1.92%		
Peer Group G Median -- 1 Rehabilitation Hospital	16.01%	18.01%	17.23%		
New England Rehabilitation Hospital	16.01%	18.01%	17.23%		
All Maine Hospitals Median	2.97%	2.80%	2.37%		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Maine Health Data Organization Hospital Financial Report Part I Non-Operating Revenue Margin

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	15%	28%	35%		
Central Maine Medical Center	3%	2%	27%		
Eastern Maine Medical Center	6%	20%	38%		
MaineGeneral Medical Center	30%	56%	54%		
Maine Medical Center	24%	36%	32%		
Peer Group B Median -- 8 Hospitals	25%	39%	54%		
Aroostook Medical Center, The (TAMC)	8%	74%	55%		
Mercy Hospital	35%	38%	52%		
Mid Coast Hospital	22%	29%	43%		
Penobscot Bay Medical Center	21%	84%	113%		
Southern Maine Medical Center	84%	87%	87%		
St Joseph Hospital	38%	7%	182%		
St Mary's Regional Medical Center	8%	41%	13%		
York Hospital	29%	37%	52%		
Peer Group C Median -- 4 Hospitals	19%	118%	84%		
Cary Medical Center	14%	179%	775%		
Franklin Memorial Hospital	27%	76%	32%		
Henrietta D. Goodall Hospital	-49%	160%	100%		
Maine Coast Memorial Hospital	24%	31%	67%		
Peer Group D Median -- 5 Hospitals	6%	6%	15%		
Inland Hospital	4%	-5%	19%		
Miles Memorial Hospital	18%	6%	-4748%		
Northern Maine Medical Center	6%	24%	15%		
Parkview Adventist Medical Center	37%	37%	-2%		
Stephens Memorial Hospital	-4%	-4%	23%		
Peer Group E Median -- 15 Critical Access Hospitals	10%	22%	24%		
Blue Hill Memorial Hospital	-35%	123%	-27%		
Bridgton Hospital	10%	21%	36%		
Calais Regional Hospital	11%	2%	-8%		
Charles A. Dean Memorial Hospital	-5%	39%	682%		
Down East Community Hospital	0%	11%	12%		
Houlton Regional Hospital	14%	273%	-389%		
Mayo Regional Hospital	9%	30%	24%		
Millinocket Regional Hospital	125%	76%	40%		
Mount Desert Island Hospital	-154%	-1282%	89%		
Penobscot Valley Hospital	22%	12%	10%		
Redington-Fairview General Hospital	72%	22%	39%		
Rumford Community Hospital	6%	20%	20%		
St Andrews Hospital	-231%	2774%	75%		
Sebasticook Valley Hospital	16%	12%	18%		
Waldo County General Hospital	58%	38%	52%		
Peer Group F Median -- 2 Private Psychiatric Hospitals	15%	31%	32%		
Acadia Hospital Corporation	19%	50%	6%		
Spring Harbor Hospital	11%	13%	57%		
Peer Group G Median -- 1 Rehabilitation Hospital	4%	5%	6%		
New England Rehabilitation Hospital	4%	5%	6%		
All Maine Hospitals Median	14%	31%	36%		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization Hospital Financial Report Part I

Total Margin

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	8.42%	5.38%	3.63%		
Central Maine Medical Center	7.73%	2.87%	1.60%		
Eastern Maine Medical Center	9.11%	3.36%	1.59%		
MaineGeneral Medical Center	4.77%	7.40%	5.67%		
Maine Medical Center	14.64%	9.12%	11.25%		
Peer Group B Median -- 8 Hospitals	6.19%	4.39%	3.84%		
Aroostook Medical Center, The (TAMC)	9.25%	1.15%	0.88%		
Mercy Hospital	4.28%	4.67%	4.35%		
Mid Coast Hospital	7.08%	10.35%	6.90%		
Penobscot Bay Medical Center	6.78%	3.24%	1.60%		
Southern Maine Medical Center	1.07%	0.89%	5.54%		
St Joseph Hospital	4.98%	4.44%	1.19%		
St Mary's Regional Medical Center	17.01%	5.65%	7.99%		
York Hospital	5.60%	4.34%	3.34%		
Peer Group C Median -- 4 Hospitals	3.53%	2.10%	7.23%		
Cary Medical Center	3.43%	0.53%	0.14%		
Franklin Memorial Hospital	6.19%	2.34%	5.58%		
Henrietta D. Goodall Hospital	(6.23%)	1.87%	8.87%		
Maine Coast Memorial Hospital	3.64%	2.90%	11.10%		
Peer Group D Median -- 5 Hospitals	3.32%	5.01%	2.93%		
Inland Hospital	9.60%	(2.27%)	2.93%		
Miles Memorial Hospital	2.73%	5.01%	(0.02%)		
Northern Maine Medical Center	3.32%	6.00%	4.22%		
Parkview Adventist Medical Center	1.70%	1.91%	(22.18%)		
Stephens Memorial Hospital	8.18%	8.38%	14.04%		
Peer Group E Median -- 15 Critical Access Hospitals	2.15%	4.03%	5.11%		
Blue Hill Memorial Hospital	(3.96%)	2.47%	(5.75%)		
Bridgton Hospital	6.83%	7.18%	6.63%		
Calais Regional Hospital	2.15%	4.03%	(2.60%)		
Charles A. Dean Memorial Hospital	(8.75%)	1.73%	0.08%		
Down East Community Hospital	6.38%	8.76%	9.39%		
Houlton Regional Hospital	3.39%	(1.24%)	0.79%		
Mayo Regional Hospital	11.25%	4.66%	7.59%		
Millinocket Regional Hospital	1.00%	3.26%	5.56%		
Mount Desert Island Hospital	(0.94%)	(0.28%)	3.55%		
Penobscot Valley Hospital	2.15%	2.40%	2.51%		
Redington-Fairview General Hospital	4.98%	17.26%	11.12%		
Rumford Community Hospital	8.62%	5.66%	9.71%		
St Andrews Hospital	(1.45%)	0.12%	5.11%		
Sebasticook Valley Hospital	2.05%	5.16%	3.63%		
Waldo County General Hospital	6.47%	8.57%	8.27%		
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.97%	2.30%	8.87%		
Acadia Hospital Corporation	3.39%	2.05%	13.36%		
Spring Harbor Hospital	2.55%	2.55%	4.37%		
Peer Group G Median -- 1 Rehabilitation Hospital	16.54%	18.76%	18.06%		
New England Rehabilitation Hospital	16.54%	18.76%	18.06%		
All Maine Hospitals Median	4.77%	3.36%	4.37%		
* Northeast Median	2.90%	3.00%	2.70%		
* U.S. Median	4.20%	4.30%	4.30%		

Maine Health Data Organization Hospital Financial Report Part I

Return on Equity

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	19.45%	9.31%	6.24%		
Central Maine Medical Center	21.25%	7.92%	4.69%		
Eastern Maine Medical Center	22.08%	8.16%	3.72%		
MaineGeneral Medical Center	7.18%	11.07%	7.78%		
Maine Medical Center	17.64%	10.45%	12.74%		
Peer Group B Median -- 8 Hospitals	11.95%	8.12%	7.43%		
Aroostook Medical Center, The (TAMC)	28.34%	3.47%	2.69%		
Mercy Hospital	7.12%	7.89%	7.56%		
Mid Coast Hospital	11.08%	15.22%	10.07%		
Penobscot Bay Medical Center	12.81%	6.17%	3.41%		
Southern Maine Medical Center	1.76%	1.45%	9.10%		
St Joseph Hospital	14.35%	11.98%	3.21%		
St Mary's Regional Medical Center	36.60%	10.92%	15.54%		
York Hospital	10.71%	8.35%	7.30%		
Peer Group C Median -- 4 Hospitals	9.66%	3.02%	10.79%		
Cary Medical Center	10.18%	1.58%	0.43%		
Franklin Memorial Hospital	9.63%	3.59%	9.09%		
Henrietta D. Goodall Hospital	(6.74%)	2.46%	12.49%		
Maine Coast Memorial Hospital	9.70%	8.11%	30.38%		
Peer Group D Median -- 5 Hospitals	10.11%	13.16%	8.41%		
Inland Hospital	28.44%	(6.34%)	8.41%		
Miles Memorial Hospital	7.96%	13.85%	(0.07%)		
Northern Maine Medical Center	10.11%	16.74%	11.04%		
Parkview Adventist Medical Center	7.98%	8.87%	(850.23%)		
Stephens Memorial Hospital	14.39%	13.16%	22.81%		
Peer Group E Median -- 15 Critical Access Hospitals	7.84%	10.99%	9.63%		
Blue Hill Memorial Hospital	(7.00%)	3.13%	(7.56%)		
Bridgton Hospital	15.34%	15.72%	14.48%		
Calais Regional Hospital	6.33%	10.99%	(7.60%)		
Charles A. Dean Memorial Hospital	303.53%	61.56%	0.90%		
Down East Community Hospital	16.86%	22.47%	21.48%		
Houlton Regional Hospital	19.19%	(7.71%)	4.36%		
Mayo Regional Hospital	20.81%	8.11%	12.91%		
Millinocket Regional Hospital	2.13%	7.43%	11.79%		
Mount Desert Island Hospital	(1.79%)	(0.74%)	9.63%		
Penobscot Valley Hospital	13.40%	14.38%	13.25%		
Redington-Fairview General Hospital	5.45%	18.16%	11.99%		
Rumford Community Hospital	21.64%	13.33%	21.80%		
St Andrews Hospital	(1.99%)	0.19%	7.93%		
Sebastcook Valley Hospital	4.56%	11.80%	9.22%		
Waldo County General Hospital	7.84%	9.57%	9.16%		
Peer Group F Median -- 2 Private Psychiatric Hospitals	76.80%	31.16%	50.90%		
Acadia Hospital Corporation	141.89%	51.16%	83.35%		
Spring Harbor Hospital	11.71%	11.16%	18.44%		
Peer Group G Median -- 1 Rehabilitation Hospital	170.96%	102.96%	51.65%		
New England Rehabilitation Hospital	170.96%	102.96%	51.65%		
All Maine Hospitals Median	11.08%	9.57%	9.16%		
* Northeast Median	6.60%	6.70%	6.30%		
* U.S. Median	7.80%	7.80%	8.40%		

Maine Health Data Organization Hospital Financial Report Part I Net Operating Income (Operating Surplus/Loss)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 26,185,328	\$ 10,842,058	\$ 6,098,046		
Central Maine Medical Center	\$ 14,711,733	\$ 5,843,161	\$ 2,775,528		
Eastern Maine Medical Center	\$ 37,658,922	\$ 12,944,369	\$ 4,748,240		
MaineGeneral Medical Center	\$ 7,951,914	\$ 8,739,747	\$ 7,447,852		
Maine Medical Center	\$ 64,933,000	\$ 33,415,000	\$ 46,578,000		
Peer Group B Median -- 8 Hospitals	\$ 3,945,144	\$ 3,077,294	\$ 1,242,194		
Aroostook Medical Center, The (TAMC)	\$ 7,411,335	\$ 266,524	\$ 366,892		
Mercy Hospital	\$ 3,741,147	\$ 4,344,031	\$ 3,363,322		
Mid Coast Hospital	\$ 4,149,140	\$ 6,157,151	\$ 3,583,368		
Penobscot Bay Medical Center	\$ 4,344,479	\$ 452,577	\$ (196,859)		
Southern Maine Medical Center	\$ 156,130	\$ 109,777	\$ 740,010		
St Joseph Hospital	\$ 2,381,770	\$ 3,471,805	\$ (802,283)		
St Mary's Regional Medical Center	\$ 18,921,154	\$ 3,781,202	\$ 8,749,581		
York Hospital	\$ 3,546,080	\$ 2,682,782	\$ 1,744,378		
Peer Group C Median -- 4 Hospitals	\$ 1,359,246	\$ 79,135	\$ 1,351,253		
Cary Medical Center	\$ 1,167,590	\$ (167,908)	\$ (394,135)		
Franklin Memorial Hospital	\$ 2,573,657	\$ 326,178	\$ 2,691,721		
Henrietta D. Goodall Hospital	\$ (4,533,153)	\$ (684,182)	\$ 10,785		
Maine Coast Memorial Hospital	\$ 1,550,902	\$ 1,272,346	\$ 2,781,020		
Peer Group D Median -- 5 Hospitals	\$ 1,276,468	\$ 2,050,922	\$ 968,367		
Inland Hospital	\$ 3,612,236	\$ (869,000)	\$ 968,367		
Miles Memorial Hospital	\$ 898,532	\$ 2,133,255	\$ (544,375)		
Northern Maine Medical Center	\$ 1,276,468	\$ 2,050,922	\$ 1,703,096		
Parkview Adventist Medical Center	\$ 378,370	\$ 468,644	\$ (7,653,921)		
Stephens Memorial Hospital	\$ 2,929,171	\$ 3,217,312	\$ 4,744,941		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 400,813	\$ 944,401	\$ 823,444		
Blue Hill Memorial Hospital	\$ (1,223,410)	\$ (143,489)	\$ (1,868,297)		
Bridgton Hospital	\$ 1,515,342	\$ 1,541,377	\$ 1,317,406		
Calais Regional Hospital	\$ 400,813	\$ 984,820	\$ (710,145)		
Charles A. Dean Memorial Hospital	\$ (670,292)	\$ 94,331	\$ (48,768)		
Down East Community Hospital	\$ 1,621,905	\$ 2,379,768	\$ 2,719,543		
Houlton Regional Hospital	\$ 872,052	\$ 692,994	\$ 1,354,376		
Mayo Regional Hospital	\$ 3,423,953	\$ 1,115,317	\$ 2,189,662		
Millinocket Regional Hospital	\$ (51,116)	\$ 179,157	\$ 823,444		
Mount Desert Island Hospital	\$ (696,909)	\$ (1,218,919)	\$ 147,378		
Penobscot Valley Hospital	\$ 275,894	\$ 403,899	\$ 476,149		
Redington-Fairview General Hospital	\$ 569,255	\$ 6,546,355	\$ 3,557,610		
Rumford Community Hospital	\$ 1,794,856	\$ 1,072,117	\$ 2,223,631		
St Andrews Hospital	\$ (772,107)	\$ (592,487)	\$ 261,992		
Sebasticook Valley Hospital	\$ 303,214	\$ 944,401	\$ 749,027		
Waldo County General Hospital	\$ 1,040,787	\$ 2,291,037	\$ 1,916,297		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 848,354	\$ 548,187	\$ 3,160,948		
Acadia Hospital Corporation	\$ 1,054,224	\$ 421,268	\$ 5,737,358		
Spring Harbor Hospital	\$ 642,484	\$ 675,105	\$ 584,538		
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 4,256,827	\$ 4,990,247	\$ 4,983,150		
New England Rehabilitation Hospital	\$ 4,256,827	\$ 4,990,247	\$ 4,983,150		
All Maine Hospitals Median	\$ 1,515,342	\$ 1,072,117	\$ 1,354,376		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

† Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization Hospital Financial Report Part I

Total Surplus/Deficit (Total Surplus/Loss)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 31,864,494	\$ 17,945,290	\$ 11,983,826		
Central Maine Medical Center	\$ 15,096,446	\$ 5,983,150	\$ 3,782,866		
Eastern Maine Medical Center	\$ 39,861,331	\$ 16,107,189	\$ 7,638,807		
MaineGeneral Medical Center	\$ 23,867,656	\$ 19,783,390	\$ 16,328,845		
Maine Medical Center	\$ 85,678,000	\$ 52,548,000	\$ 68,395,000		
Peer Group B Median -- 8 Hospitals	\$ 5,152,833	\$ 3,989,142	\$ 4,143,874		
Aroostook Medical Center, The (TAMC)	\$ 8,074,558	\$ 1,040,268	\$ 824,306		
Mercy Hospital	\$ 5,739,303	\$ 6,954,437	\$ 7,046,943		
Mid Coast Hospital	\$ 5,341,230	\$ 8,682,667	\$ 4,640,526		
Penobscot Bay Medical Center	\$ 4,781,426	\$ 2,843,674	\$ 1,548,273		
Southern Maine Medical Center	\$ 976,174	\$ 852,733	\$ 5,719,371		
St Joseph Hospital	\$ 3,828,036	\$ 3,750,771	\$ 983,077		
St Mary's Regional Medical Center	\$ 20,536,947	\$ 6,424,943	\$ 10,029,019		
York Hospital	\$ 4,964,435	\$ 4,227,512	\$ 3,647,222		
Peer Group C Median -- 4 Hospitals	\$ 1,702,278	\$ 1,264,868	\$ 5,046,747		
Cary Medical Center	\$ 1,354,346	\$ 213,250	\$ 58,368		
Franklin Memorial Hospital	\$ 3,515,698	\$ 1,382,568	\$ 3,951,947		
Henrietta D. Goodall Hospital	\$ (3,048,911)	\$ 1,147,167	\$ 6,141,547		
Maine Coast Memorial Hospital	\$ 2,050,209	\$ 1,852,744	\$ 8,497,366		
Peer Group D Median -- 5 Hospitals	\$ 2,195,474	\$ 2,270,634	\$ 1,201,265		
Inland Hospital	\$ 3,764,034	\$ (831,142)	\$ 1,201,265		
Miles Memorial Hospital	\$ 2,195,474	\$ 2,270,634	\$ (11,229)		
Northern Maine Medical Center	\$ 1,363,619	\$ 2,712,531	\$ 2,009,507		
Parkview Adventist Medical Center	\$ 604,434	\$ 744,187	\$ (7,510,646)		
Stephens Memorial Hospital	\$ 2,821,961	\$ 3,084,661	\$ 6,180,011		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 452,250	\$ 1,007,848	\$ 1,300,932		
Blue Hill Memorial Hospital	\$ (909,212)	\$ 625,725	\$ (1,472,778)		
Bridgton Hospital	\$ 1,687,355	\$ 1,948,736	\$ 2,058,107		
Calais Regional Hospital	\$ 452,250	\$ 1,007,848	\$ (657,179)		
Charles A. Dean Memorial Hospital	\$ (636,197)	\$ 155,357	\$ 8,384		
Down East Community Hospital	\$ 1,624,338	\$ 2,668,974	\$ 3,096,470		
Houlton Regional Hospital	\$ 1,011,881	\$ (400,324)	\$ 276,973		
Mayo Regional Hospital	\$ 3,751,105	\$ 1,585,239	\$ 2,896,554		
Millinocket Regional Hospital	\$ 202,932	\$ 747,826	\$ 1,381,446		
Mount Desert Island Hospital	\$ (274,545)	\$ (88,206)	\$ 1,300,932		
Penobscot Valley Hospital	\$ 352,593	\$ 459,699	\$ 531,186		
Redington-Fairview General Hospital	\$ 2,067,394	\$ 8,396,931	\$ 5,817,723		
Rumford Community Hospital	\$ 1,907,720	\$ 1,343,457	\$ 2,770,221		
St Andrews Hospital	\$ (233,183)	\$ 22,154	\$ 1,051,454		
Sebasticook Valley Hospital	\$ 361,189	\$ 1,067,370	\$ 916,903		
Waldo County General Hospital	\$ 2,478,361	\$ 5,772,924	\$ 4,010,202		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 1,011,461	\$ 807,607	\$ 3,729,881		
Acadia Hospital Corporation	\$ 1,299,948	\$ 840,702	\$ 6,092,729		
Spring Harbor Hospital	\$ 722,973	\$ 774,512	\$ 1,367,033		
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 4,424,373	\$ 5,248,318	\$ 5,278,154		
New England Rehabilitation Hospital	\$ 4,424,373	\$ 5,248,318	\$ 5,278,154		
All Maine Hospitals Median	\$ 2,050,209	\$ 1,585,239	\$ 2,770,221		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Liquidity Ratios

Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis: they are unable to pay current obligations as they become due. Five measures of liquidity are included:

- Current Ratio (without Board Designated and Undesignated Investments)
- Days in Accounts Receivable
- Days Cash on Hand (Current)
- Days Cash on Hand (Including Board Designated and Undesignated Investments)
- Average Payment Period (Current Liabilities)

Maine Health Data Organization Hospital Financial Report Part I

Current Ratio (without Board Designated & Undesignated Investments)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	2.50	2.11	1.87		
Central Maine Medical Center	3.40	3.18	3.10		
Eastern Maine Medical Center	1.28	1.09	1.21		
MaineGeneral Medical Center	2.14	1.46	1.33		
Maine Medical Center	2.87	2.75	2.42		
Peer Group B Median -- 8 Hospitals	2.21	2.20	1.89		
Aroostook Medical Center, The (TAMC)	1.42	0.99	0.84		
Mercy Hospital	1.60	1.95	1.56		
Mid Coast Hospital	1.80	1.67	1.56		
Penobscot Bay Medical Center	4.24	3.57	2.72		
Southern Maine Medical Center	2.63	2.46	2.18		
St Joseph Hospital	2.69	2.69	2.46		
St Mary's Regional Medical Center	4.19	4.18	3.83		
York Hospital	1.25	1.67	1.59		
Peer Group C Median -- 4 Hospitals	1.74	1.83	2.38		
Cary Medical Center	1.80	1.67	2.12		
Franklin Memorial Hospital	3.65	3.93	4.81		
Henrietta D. Goodall Hospital	0.98	1.17	1.34		
Maine Coast Memorial Hospital	1.67	1.99	2.65		
Peer Group D Median -- 5 Hospitals	1.26	1.50	1.19		
Inland Hospital	1.02	1.18	0.95		
Miles Memorial Hospital	1.26	1.50	1.19		
Northern Maine Medical Center	2.02	2.09	1.88		
Parkview Adventist Medical Center	1.03	1.10	0.42		
Stephens Memorial Hospital	2.15	2.18	1.90		
Peer Group E Median -- 15 Critical Access Hospitals	1.43	1.70	2.21		
Blue Hill Memorial Hospital	1.21	1.27	1.02		
Bridgton Hospital	2.33	2.88	3.01		
Calais Regional Hospital	1.77	2.07	2.35		
Charles A. Dean Memorial Hospital	0.49	0.46	0.50		
Down East Community Hospital	2.29	2.46	2.24		
Houlton Regional Hospital	0.99	1.10	1.22		
Mayo Regional Hospital	3.61	3.45	3.55		
Millinocket Regional Hospital	1.28	1.70	3.35		
Mount Desert Island Hospital	0.93	0.83	0.90		
Penobscot Valley Hospital	1.04	1.10	0.82		
Redington-Fairview General Hospital	5.36	8.00	5.48		
Rumford Community Hospital	5.71	3.12	4.75		
St Andrews Hospital	1.15	1.19	0.98		
Sebasticook Valley Hospital	1.43	1.52	1.20		
Waldo County General Hospital	1.57	2.29	2.21		
Peer Group F Median -- 2 Private Psychiatric Hospitals	1.40	1.29	0.94		
Acadia Hospital Corporation	0.98	0.35	0.50		
Spring Harbor Hospital	1.83	2.23	1.39		
Peer Group G Median -- 1 Rehabilitation Hospital	2.43	3.96	7.00		
New England Rehabilitation Hospital	2.43	3.96	7.00		
All Maine Hospitals Median	1.77	1.95	1.88		
* Northeast Median	1.56	1.54	1.51		
* U.S. Median	2.11	2.09	2.15		

Maine Health Data Organization Hospital Financial Report Part I

Days in Account Receivable

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	29.2	32.0	32.4		
Central Maine Medical Center	31.5	31.9	34.6		
Eastern Maine Medical Center	26.9	35.3	30.5		
MaineGeneral Medical Center	34.3	32.1	34.4		
Maine Medical Center	18.7	18.5	20.3		
Peer Group B Median -- 8 Hospitals	42.7	39.8	38.3		
Aroostook Medical Center, The (TAMC)	36.1	37.9	32.8		
Mercy Hospital	56.0	43.7	43.8		
Mid Coast Hospital	21.6	24.5	24.8		
Penobscot Bay Medical Center	42.8	41.8	42.9		
Southern Maine Medical Center	43.3	43.4	41.3		
St Joseph Hospital	34.4	31.7	34.1		
St Mary's Regional Medical Center	43.6	36.2	35.4		
York Hospital	42.6	43.6	45.8		
Peer Group C Median -- 4 Hospitals	39.0	32.3	40.7		
Cary Medical Center	18.8	18.2	29.3		
Franklin Memorial Hospital	42.0	38.4	47.2		
Henrietta D. Goodall Hospital	48.3	55.3	53.6		
Maine Coast Memorial Hospital	36.1	26.3	34.2		
Peer Group D Median -- 5 Hospitals	33.6	38.3	29.8		
Inland Hospital	32.6	28.4	29.8		
Miles Memorial Hospital	52.2	55.6	56.1		
Northern Maine Medical Center	33.6	39.7	29.6		
Parkview Adventist Medical Center	52.8	38.3	44.6		
Stephens Memorial Hospital	17.2	20.3	16.4		
Peer Group E Median -- 15 Critical Access Hospitals	36.2	37.4	40.1		
Blue Hill Memorial Hospital	46.3	60.0	52.3		
Bridgton Hospital	28.9	31.3	34.5		
Calais Regional Hospital	36.2	53.9	43.4		
Charles A. Dean Memorial Hospital	23.8	29.2	26.9		
Down East Community Hospital	24.5	22.6	†		
Houlton Regional Hospital	59.0	51.5	49.6		
Mayo Regional Hospital	40.9	37.4	30.9		
Millinocket Regional Hospital	32.6	38.5	35.3		
Mount Desert Island Hospital	31.8	28.4	30.9		
Penobscot Valley Hospital	41.5	34.7	36.9		
Redington-Fairview General Hospital	62.2	72.5	50.0		
Rumford Community Hospital	40.6	43.5	43.6		
St Andrews Hospital	71.5	66.0	56.1		
Sebasticook Valley Hospital	28.6	26.0	54.7		
Waldo County General Hospital	31.3	25.2	33.3		
Peer Group F Median -- 2 Private Psychiatric Hospitals	20.8	26.1	21.0		
Acadia Hospital Corporation	24.4	15.6	16.8		
Spring Harbor Hospital	17.2	36.6	25.3		
Peer Group G Median -- 1 Rehabilitation Hospital	45.3	54.1	39.4		
New England Rehabilitation Hospital	45.3	54.1	39.4		
All Maine Hospitals Median	36.1	36.6	35.0		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Maine Health Data Organization Hospital Financial Report Part I Days Cash on Hand (Current)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	20.3	24.4	15.8		
Central Maine Medical Center	28.2	34.5	25.3		
Eastern Maine Medical Center	12.1	4.5	5.3		
MaineGeneral Medical Center	12.5	14.3	6.3		
Maine Medical Center	194.4	222.6	224.6		
Peer Group B Median -- 8 Hospitals	26.0	24.9	40.7		
Aroostook Medical Center, The (TAMC)	22.3	6.0	12.6		
Mercy Hospital	7.8	24.5	44.0		
Mid Coast Hospital	48.7	41.8	35.9		
Penobscot Bay Medical Center	104.6	97.6	37.5		
Southern Maine Medical Center	27.1	25.2	48.0		
St Joseph Hospital	73.0	69.1	71.3		
St Mary's Regional Medical Center	24.9	20.7	44.7		
York Hospital	12.6	8.0	9.3		
Peer Group C Median -- 4 Hospitals	42.9	41.3	54.8		
Cary Medical Center	30.0	36.1	34.6		
Franklin Memorial Hospital	98.0	68.3	75.0		
Henrietta D. Goodall Hospital	34.4	12.7	26.7		
Maine Coast Memorial Hospital	51.4	46.5	86.5		
Peer Group D Median -- 5 Hospitals	18.0	24.8	13.4		
Inland Hospital	18.0	24.8	9.3		
Miles Memorial Hospital	3.9	22.4	13.4		
Northern Maine Medical Center	32.0	33.4	49.6		
Parkview Adventist Medical Center	2.3	2.5	3.2		
Stephens Memorial Hospital	41.7	67.6	108.1		
Peer Group E Median -- 15 Critical Access Hospitals	16.1	7.7	24.3		
Blue Hill Memorial Hospital	5.5	4.4	3.1		
Bridgton Hospital	6.5	6.0	6.3		
Calais Regional Hospital	1.8	0.6	3.9		
Charles A. Dean Memorial Hospital	24.3	22.5	10.1		
Down East Community Hospital	46.7	34.4	51.7		
Houlton Regional Hospital	8.0	5.8	26.2		
Mayo Regional Hospital	48.4	43.6	56.8		
Millinocket Regional Hospital	2.7	2.1	9.7		
Mount Desert Island Hospital	1.3	3.0	7.2		
Penobscot Valley Hospital	9.8	2.9	2.7		
Redington-Fairview General Hospital	152.4	170.4	221.5		
Rumford Community Hospital	16.1	7.7	24.7		
St Andrews Hospital	30.5	23.5	25.4		
Sebasticook Valley Hospital	54.1	25.1	24.3		
Waldo County General Hospital	31.3	31.2	42.7		
Peer Group F Median -- 2 Private Psychiatric Hospitals	50.5	23.5	49.8		
Acadia Hospital Corporation	41.3	17.0	35.8		
Spring Harbor Hospital	59.7	29.9	63.9		
Peer Group G Median -- 1 Rehabilitation Hospital	(7.5)	30.5	193.8		
New England Rehabilitation Hospital	(7.5)	30.5	193.8		
All Maine Hospitals Median	27.1	24.5	26.7		
* Northeast Median	30.5	26.8	27.9		
* U.S. Median	26.3	24.9	28.8		

Maine Health Data Organization Hospital Financial Report Part I

Days Cash on Hand (Inc. Board Designated & Undesignated Investments)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	116.0	116.2	111.1		
Central Maine Medical Center	28.2	34.5	25.3		
Eastern Maine Medical Center	68.2	54.5	63.0		
MaineGeneral Medical Center	163.7	177.9	159.3		
Maine Medical Center	258.4	290.7	286.1		
Peer Group B Median -- 8 Hospitals	103.7	100.4	109.6		
Aroostook Medical Center, The (TAMC)	36.2	17.6	22.0		
Mercy Hospital	81.0	247.7	176.8		
Mid Coast Hospital	156.2	189.9	186.4		
Penobscot Bay Medical Center	104.6	97.6	37.5		
Southern Maine Medical Center	108.4	101.8	130.5		
St Joseph Hospital	80.8	77.1	82.5		
St Mary's Regional Medical Center	102.8	99.8	116.1		
York Hospital	113.7	100.9	103.1		
Peer Group C Median -- 4 Hospitals	103.0	90.2	105.4		
Cary Medical Center	79.9	86.5	61.2		
Franklin Memorial Hospital	126.2	94.0	101.8		
Henrietta D. Goodall Hospital	272.8	184.0	188.8		
Maine Coast Memorial Hospital	69.1	61.2	109.1		
Peer Group D Median -- 5 Hospitals	32.0	33.8	38.1		
Inland Hospital	54.0	63.1	38.1		
Miles Memorial Hospital	15.9	33.8	25.0		
Northern Maine Medical Center	32.0	33.4	49.6		
Parkview Adventist Medical Center	2.3	2.5	3.2		
Stephens Memorial Hospital	79.1	103.8	154.2		
Peer Group E Median -- 15 Critical Access Hospitals	67.4	60.8	68.1		
Blue Hill Memorial Hospital	97.5	201.7	186.2		
Bridgton Hospital	41.7	45.6	37.8		
Calais Regional Hospital	15.7	1.7	12.9		
Charles A. Dean Memorial Hospital	26.7	25.5	14.0		
Down East Community Hospital	65.8	50.3	68.1		
Houlton Regional Hospital	49.8	41.7	64.6		
Mayo Regional Hospital	108.8	103.5	126.6		
Millinocket Regional Hospital	137.2	120.6	110.9		
Mount Desert Island Hospital	67.4	69.8	74.1		
Penobscot Valley Hospital	34.9	23.3	30.4		
Redington-Fairview General Hospital	264.2	285.9	332.6		
Rumford Community Hospital	43.2	35.8	53.0		
St Andrews Hospital	113.4	101.9	105.5		
Sebasticook Valley Hospital	91.2	60.8	53.9		
Waldo County General Hospital	208.7	193.3	198.0		
Peer Group F Median -- 2 Private Psychiatric Hospitals	89.2	55.5	79.1		
Acadia Hospital Corporation	118.7	81.2	94.3		
Spring Harbor Hospital	59.7	29.9	63.9		
Peer Group G Median -- 1 Rehabilitation Hospital	(7.5)	30.5	193.8		
New England Rehabilitation Hospital	(7.5)	30.5	193.8		
All Maine Hospitals Median	79.9	77.1	82.5		
* Northeast Median	80.8	69	65.9		
* U.S. Median	96.4	62.3	75.2		

Maine Health Data Organization Hospital Financial Report Part I

Average Payment Period (Current Liabilities)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	53.9	49.0	46.7		
Central Maine Medical Center	36.9	40.6	39.6		
Eastern Maine Medical Center	60.6	50.3	43.6		
MaineGeneral Medical Center	47.1	47.8	49.9		
Maine Medical Center	87.7	96.8	117.0		
Peer Group B Median -- 8 Hospitals	50.2	46.1	48.6		
Aroostook Medical Center, The (TAMC)	58.3	66.0	91.6		
Mercy Hospital	61.9	59.0	67.6		
Mid Coast Hospital	49.9	51.4	54.2		
Penobscot Bay Medical Center	41.1	44.7	43.5		
Southern Maine Medical Center	39.4	38.7	50.8		
St Joseph Hospital	50.4	47.4	46.5		
St Mary's Regional Medical Center	28.3	28.5	32.6		
York Hospital	59.3	41.0	46.3		
Peer Group C Median -- 4 Hospitals	53.5	45.4	45.6		
Cary Medical Center	43.5	45.9	43.1		
Franklin Memorial Hospital	50.9	43.1	37.1		
Henrietta D. Goodall Hospital	106.2	100.8	105.7		
Maine Coast Memorial Hospital	56.0	44.8	48.2		
Peer Group D Median -- 5 Hospitals	56.2	77.1	79.0		
Inland Hospital	95.0	83.8	72.5		
Miles Memorial Hospital	56.2	77.1	198.0		
Northern Maine Medical Center	45.8	50.1	50.3		
Parkview Adventist Medical Center	98.2	92.7	142.4		
Stephens Memorial Hospital	52.0	53.2	79.0		
Peer Group E Median -- 15 Critical Access Hospitals	54.6	58.4	58.3		
Blue Hill Memorial Hospital	57.0	58.4	73.8		
Bridgton Hospital	53.6	39.4	34.4		
Calais Regional Hospital	49.2	59.7	45.3		
Charles A. Dean Memorial Hospital	131.1	152.7	132.2		
Down East Community Hospital	54.6	52.6	44.0		
Houlton Regional Hospital	95.3	99.1	86.1		
Mayo Regional Hospital	37.1	37.6	38.3		
Millinocket Regional Hospital	39.8	32.1	18.0		
Mount Desert Island Hospital	77.1	92.8	77.1		
Penobscot Valley Hospital	104.0	133.1	102.6		
Redington-Fairview General Hospital	45.7	38.5	58.3		
Rumford Community Hospital	22.2	37.5	26.2		
St Andrews Hospital	98.2	76.9	90.6		
Sebasticook Valley Hospital	70.1	64.5	100.4		
Waldo County General Hospital	54.4	54.7	50.2		
Peer Group F Median -- 2 Private Psychiatric Hospitals	106.2	107.6	106.6		
Acadia Hospital Corporation	147.3	157.4	144.5		
Spring Harbor Hospital	65.0	57.7	68.6		
Peer Group G Median -- 1 Rehabilitation Hospital	20.7	25.2	36.9		
New England Rehabilitation Hospital	20.7	25.2	36.9		
All Maine Hospitals Median	54.6	52.6	50.8		
* Northeast Median	63.1	61.3	60.9		
* U.S. Median	51	51	49.5		

Capital Structure Ratios

Capital Structure Ratios - Measures how an organization's assets are financed, and its capacity to pay for new debt. Many longterm creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:

- Equity Financing
- Debt Service Coverage Total
- Cash Flow to Total Debt
- Fixed Asset Financing

Maine Health Data Organization Hospital Financial Report Part I

Equity Financing

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	62.74%	62.42%	62.52%		
Central Maine Medical Center	42.35%	39.95%	39.53%		
Eastern Maine Medical Center	60.72%	62.63%	64.82%		
MaineGeneral Medical Center	64.77%	63.83%	68.63%		
Maine Medical Center	71.15%	62.21%	60.23%		
Peer Group B Median -- 8 Hospitals	59.71%	60.89%	58.29%		
Aroostook Medical Center, The (TAMC)	48.51%	47.75%	43.34%		
Mercy Hospital	68.17%	46.27%	46.17%		
Mid Coast Hospital	55.66%	60.07%	60.84%		
Penobscot Bay Medical Center	61.48%	62.47%	60.59%		
Southern Maine Medical Center	73.90%	75.17%	61.72%		
St Joseph Hospital	47.48%	52.76%	53.63%		
St Mary's Regional Medical Center	64.32%	65.76%	63.04%		
York Hospital	57.94%	61.71%	55.98%		
Peer Group C Median -- 4 Hospitals	60.59%	59.85%	56.96%		
Cary Medical Center	58.80%	59.27%	60.75%		
Franklin Memorial Hospital	67.38%	68.89%	58.28%		
Henrietta D. Goodall Hospital	62.39%	60.44%	53.76%		
Maine Coast Memorial Hospital	52.65%	56.53%	55.64%		
Peer Group D Median -- 5 Hospitals	51.47%	51.10%	52.86%		
Inland Hospital	51.09%	48.81%	52.86%		
Miles Memorial Hospital	51.47%	51.10%	34.35%		
Northern Maine Medical Center	57.10%	58.66%	59.02%		
Parkview Adventist Medical Center	38.49%	40.81%	4.76%		
Stephens Memorial Hospital	66.25%	71.84%	69.21%		
Peer Group E Median -- 15 Critical Access Hospitals	48.55%	53.25%	56.02%		
Blue Hill Memorial Hospital	65.83%	74.63%	71.36%		
Bridgton Hospital	44.42%	48.16%	53.00%		
Calais Regional Hospital	42.61%	29.39%	29.16%		
Charles A. Dean Memorial Hospital	(5.46%)	3.06%	15.71%		
Down East Community Hospital	48.55%	53.82%	58.52%		
Houlton Regional Hospital	23.29%	21.26%	25.85%		
Mayo Regional Hospital	64.50%	65.51%	69.01%		
Millinocket Regional Hospital	64.47%	67.61%	75.27%		
Mount Desert Island Hospital	64.07%	53.25%	56.02%		
Penobscot Valley Hospital	29.16%	20.87%	25.91%		
Redington-Fairview General Hospital	80.97%	84.93%	77.44%		
Rumford Community Hospital	62.50%	59.32%	67.14%		
St Andrews Hospital	45.37%	47.45%	49.21%		
Sebasticook Valley Hospital	47.70%	51.67%	47.03%		
Waldo County General Hospital	69.69%	73.69%	76.34%		
Peer Group F Median -- 2 Private Psychiatric Hospitals	10.13%	12.05%	19.37%		
Acadia Hospital Corporation	2.78%	4.58%	18.36%		
Spring Harbor Hospital	17.48%	19.52%	20.38%		
Peer Group G Median -- 1 Rehabilitation Hospital	14.39%	25.73%	36.21%		
New England Rehabilitation Hospital	14.39%	25.73%	36.21%		
All Maine Hospitals Median	57.10%	56.53%	55.98%		
* Northeast Median	49.20%	47.50%	48.40%		
* U.S. Median	55.50%	55.10%	56.60%		

Almanac of Hospital Financial and Operating Indicators 2008 (HGINEX)

† Data not available or not applicable

Maine Health Data Organization Hospital Financial Report Part I

Debt Service Coverage

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	7.71	7.91	6.73		
Central Maine Medical Center	2.73	3.40	3.07		
Eastern Maine Medical Center	17.12	10.89	7.73		
MaineGeneral Medical Center	4.82	6.44	5.73		
Maine Medical Center	10.61	9.38	13.54		
Peer Group B Median -- 8 Hospitals	5.12	4.24	3.94		
Aroostook Medical Center, The (TAMC)	6.65	3.13	2.74		
Mercy Hospital	5.75	6.98	9.55		
Mid Coast Hospital	2.86	4.09	3.53		
Penobscot Bay Medical Center	5.33	4.15	3.34		
Southern Maine Medical Center	4.42	4.34	8.38		
St Joseph Hospital	2.62	2.42	2.23		
St Mary's Regional Medical Center	12.30	5.65	7.15		
York Hospital	4.91	5.00	4.36		
Peer Group C Median -- 4 Hospitals	4.39	3.30	4.61		
Cary Medical Center	6.63	3.09	2.47		
Franklin Memorial Hospital	5.00	3.51	4.83		
Henrietta D. Goodall Hospital	0.30	2.54	4.39		
Maine Coast Memorial Hospital	3.78	3.83	9.26		
Peer Group D Median -- 5 Hospitals	3.62	4.24	3.15		
Inland Hospital	5.81	0.48	3.15		
Miles Memorial Hospital	4.79	6.05	2.87		
Northern Maine Medical Center	3.26	4.24	3.82		
Parkview Adventist Medical Center	2.64	3.15	(6.66)		
Stephens Memorial Hospital	3.62	5.26	33.80		
Peer Group E Median -- 15 Critical Access Hospitals	2.67	3.03	3.13		
Blue Hill Memorial Hospital	0.90	3.02	0.14		
Bridgton Hospital	2.28	3.52	2.59		
Calais Regional Hospital	2.30	2.84	1.41		
Charles A. Dean Memorial Hospital	(3.16)	2.79	0.69		
Down East Community Hospital	3.53	4.76	5.34		
Houlton Regional Hospital	2.73	1.32	1.72		
Mayo Regional Hospital	6.08	3.74	5.50		
Millinocket Regional Hospital	3.57	4.86	8.15		
Mount Desert Island Hospital	1.80	1.90	2.72		
Penobscot Valley Hospital	2.67	1.66	2.23		
Redington-Fairview General Hospital	7.15	18.63	18.32		
Rumford Community Hospital	9.31	9.37	6.53		
St Andrews Hospital	1.76	1.98	3.13		
Sebasticook Valley Hospital	2.46	3.03	3.15		
Waldo County General Hospital	5.36	6.82	6.92		
Peer Group F Median -- 2 Private Psychiatric Hospitals	1.95	1.46	3.65		
Acadia Hospital Corporation	2.06	1.82	5.01		
Spring Harbor Hospital	1.84	1.10	2.29		
Peer Group G Median -- 1 Rehabilitation Hospital	5.64	7.23	5.45		
New England Rehabilitation Hospital	5.64	7.23	5.45		
All Maine Hospitals Median	3.62	3.74	3.82		
* Northeast Median	3.38	3.52	3.53		
* U.S. Median	3.91	3.8	3.86		

Maine Health Data Organization Hospital Financial Report Part I

Cash Flow to Total Debt

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	39.76%	29.68%	26.68%		
Central Maine Medical Center	26.82%	15.73%	13.31%		
Eastern Maine Medical Center	50.81%	31.57%	24.97%		
MaineGeneral Medical Center	28.71%	33.97%	34.03%		
Maine Medical Center	59.99%	27.79%	28.39%		
Peer Group B Median -- 8 Hospitals	30.90%	26.95%	20.89%		
Aroostook Medical Center, The (TAMC)	38.77%	14.65%	11.35%		
Mercy Hospital	34.56%	14.03%	12.89%		
Mid Coast Hospital	24.45%	33.82%	25.26%		
Penobscot Bay Medical Center	37.03%	26.40%	19.79%		
Southern Maine Medical Center	27.23%	27.11%	26.28%		
St Joseph Hospital	25.40%	26.79%	19.37%		
St Mary's Regional Medical Center	78.47%	35.32%	38.31%		
York Hospital	26.20%	27.41%	21.99%		
Peer Group C Median -- 4 Hospitals	26.35%	21.38%	22.81%		
Cary Medical Center	34.13%	20.62%	17.17%		
Franklin Memorial Hospital	34.56%	23.90%	23.41%		
Henrietta D. Goodall Hospital	(0.91%)	13.15%	22.21%		
Maine Coast Memorial Hospital	18.57%	22.13%	47.03%		
Peer Group D Median -- 5 Hospitals	29.67%	24.37%	21.65%		
Inland Hospital	40.15%	4.70%	21.65%		
Miles Memorial Hospital	18.71%	24.37%	5.08%		
Northern Maine Medical Center	29.67%	38.59%	28.46%		
Parkview Adventist Medical Center	17.28%	19.39%	(32.76%)		
Stephens Memorial Hospital	47.13%	51.82%	70.29%		
Peer Group E Median -- 15 Critical Access Hospitals	15.28%	24.67%	24.57%		
Blue Hill Memorial Hospital	7.04%	29.03%	(2.04%)		
Bridgton Hospital	19.91%	22.74%	24.57%		
Calais Regional Hospital	11.37%	9.48%	3.90%		
Charles A. Dean Memorial Hospital	(8.98%)	11.01%	7.08%		
Down East Community Hospital	25.51%	35.93%	40.90%		
Houlton Regional Hospital	14.58%	5.27%	7.68%		
Mayo Regional Hospital	49.43%	28.05%	42.91%		
Millinocket Regional Hospital	16.86%	27.71%	50.44%		
Mount Desert Island Hospital	14.46%	13.65%	25.56%		
Penobscot Valley Hospital	12.71%	7.74%	10.72%		
Redington-Fairview General Hospital	42.14%	123.98%	53.85%		
Rumford Community Hospital	48.56%	30.58%	60.41%		
St Andrews Hospital	6.51%	8.63%	15.50%		
Sebastcook Valley Hospital	15.28%	24.67%	17.73%		
Waldo County General Hospital	33.25%	42.64%	44.60%		
Peer Group F Median -- 2 Private Psychiatric Hospitals	7.60%	7.01%	16.13%		
Acadia Hospital Corporation	7.83%	6.17%	22.54%		
Spring Harbor Hospital	7.37%	7.85%	9.72%		
Peer Group G Median -- 1 Rehabilitation Hospital	34.18%	41.05%	34.19%		
New England Rehabilitation Hospital	34.18%	41.05%	34.19%		
All Maine Hospitals Median	26.20%	24.67%	22.54%		
* Northeast Median	18.20%	18.20%	18.20%		
* U.S. Median	23.40%	22.90%	23.10%		

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization Hospital Financial Report Part I

Fixed Asset Financing

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	39.29%	56.96%	41.25%		
Central Maine Medical Center	72.97%	83.61%	81.41%		
Eastern Maine Medical Center	30.76%	27.42%	27.51%		
MaineGeneral Medical Center	47.82%	60.51%	41.65%		
Maine Medical Center	30.51%	53.41%	40.85%		
Peer Group B Median -- 8 Hospitals	58.32%	57.07%	56.94%		
Aroostook Medical Center, The (TAMC)	58.84%	55.68%	52.37%		
Mercy Hospital	28.33%	143.74%	88.51%		
Mid Coast Hospital	60.15%	58.47%	56.14%		
Penobscot Bay Medical Center	57.79%	53.15%	47.41%		
Southern Maine Medical Center	32.15%	26.68%	59.95%		
St Joseph Hospital	68.84%	61.16%	57.74%		
St Mary's Regional Medical Center	75.45%	76.61%	97.93%		
York Hospital	46.69%	47.76%	46.98%		
Peer Group C Median -- 4 Hospitals	46.81%	45.20%	53.26%		
Cary Medical Center	48.69%	46.60%	41.31%		
Franklin Memorial Hospital	43.89%	41.47%	85.03%		
Henrietta D. Goodall Hospital	52.95%	50.87%	64.51%		
Maine Coast Memorial Hospital	44.93%	43.80%	42.02%		
Peer Group D Median -- 5 Hospitals	35.76%	38.72%	37.27%		
Inland Hospital	35.76%	48.88%	37.27%		
Miles Memorial Hospital	39.29%	38.72%	38.17%		
Northern Maine Medical Center	46.56%	43.69%	41.14%		
Parkview Adventist Medical Center	31.28%	29.80%	24.23%		
Stephens Memorial Hospital	35.36%	24.85%	23.71%		
Peer Group E Median -- 15 Critical Access Hospitals	54.53%	53.45%	49.49%		
Blue Hill Memorial Hospital	34.13%	32.96%	29.07%		
Bridgton Hospital	70.41%	68.17%	62.50%		
Calais Regional Hospital	63.61%	79.74%	82.97%		
Charles A. Dean Memorial Hospital	41.16%	5.69%	22.27%		
Down East Community Hospital	66.88%	58.31%	62.18%		
Houlton Regional Hospital	90.67%	92.69%	94.69%		
Mayo Regional Hospital	56.58%	53.45%	49.49%		
Millinocket Regional Hospital	87.71%	88.35%	66.56%		
Mount Desert Island Hospital	29.93%	24.40%	29.18%		
Penobscot Valley Hospital	47.94%	78.19%	87.72%		
Redington-Fairview General Hospital	46.60%	47.18%	43.82%		
Rumford Community Hospital	25.81%	12.11%	8.99%		
St Andrews Hospital	54.53%	53.05%	47.04%		
Sebastcook Valley Hospital	63.75%	59.71%	52.90%		
Waldo County General Hospital	48.11%	41.55%	35.81%		
Peer Group F Median -- 2 Private Psychiatric Hospitals	112.64%	111.90%	116.26%		
Acadia Hospital Corporation	132.75%	129.30%	135.43%		
Spring Harbor Hospital	92.53%	94.50%	97.08%		
Peer Group G Median -- 1 Rehabilitation Hospital	103.22%	97.11%	98.75%		
New England Rehabilitation Hospital	103.22%	97.11%	98.75%		
All Maine Hospitals Median	48.11%	53.15%	49.49%		
* Northeast Median	60.60%	64.10%	62.40%		
* U.S. Median	50.00%	53.20%	52.30%		

Asset Efficiency Ratios

Measures the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:

Total Asset Turnover
Fixed Asset Turnover

Maine Health Data Organization Hospital Financial Report Part I

Total Asset Turnover

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	1.07	1.03	1.05		
Central Maine Medical Center	1.16	1.10	1.16		
Eastern Maine Medical Center	1.47	1.52	1.52		
MaineGeneral Medical Center	0.98	0.95	0.94		
Maine Medical Center	0.86	0.71	0.68		
Peer Group B Median -- 8 Hospitals	1.19	1.21	1.23		
Aroostook Medical Center, The (TAMC)	1.49	1.45	1.33		
Mercy Hospital	1.13	0.78	0.80		
Mid Coast Hospital	0.87	0.88	0.89		
Penobscot Bay Medical Center	1.16	1.19	1.29		
Southern Maine Medical Center	1.22	1.23	1.01		
St Joseph Hospital	1.37	1.42	1.45		
St Mary's Regional Medical Center	1.38	1.27	1.23		
York Hospital	1.11	1.19	1.23		
Peer Group C Median -- 4 Hospitals	1.23	1.32	1.24		
Cary Medical Center	1.75	1.78	1.90		
Franklin Memorial Hospital	1.05	1.06	0.95		
Henrietta D. Goodall Hospital	0.67	0.80	0.76		
Maine Coast Memorial Hospital	1.40	1.58	1.52		
Peer Group D Median -- 5 Hospitals	1.51	1.41	1.52		
Inland Hospital	1.51	1.36	1.52		
Miles Memorial Hospital	1.50	1.41	0.99		
Northern Maine Medical Center	1.74	1.64	1.54		
Parkview Adventist Medical Center	1.81	1.89	1.82		
Stephens Memorial Hospital	1.17	1.13	1.12		
Peer Group E Median -- 15 Critical Access Hospitals	1.22	1.14	1.19		
Blue Hill Memorial Hospital	1.17	0.95	0.94		
Bridgton Hospital	1.00	1.05	1.16		
Calais Regional Hospital	1.25	0.80	0.85		
Charles A. Dean Memorial Hospital	1.90	1.09	1.78		
Down East Community Hospital	1.28	1.38	1.34		
Houlton Regional Hospital	1.32	1.32	1.42		
Mayo Regional Hospital	1.19	1.14	1.17		
Millinocket Regional Hospital	1.38	1.54	1.60		
Mount Desert Island Hospital	1.22	1.43	1.52		
Penobscot Valley Hospital	1.82	1.25	1.37		
Redington-Fairview General Hospital	0.89	0.89	0.84		
Rumford Community Hospital	1.57	1.40	1.51		
St Andrews Hospital	0.62	0.73	0.76		
Sebasticook Valley Hospital	1.06	1.18	1.19		
Waldo County General Hospital	0.84	0.82	0.85		
Peer Group F Median -- 2 Private Psychiatric Hospitals	0.98	1.00	1.00		
Acadia Hospital Corporation	1.16	1.14	1.15		
Spring Harbor Hospital	0.80	0.85	0.86		
Peer Group G Median -- 1 Rehabilitation Hospital	1.49	1.41	1.04		
New England Rehabilitation Hospital	1.49	1.41	1.04		
All Maine Hospitals Median	1.22	1.19	1.17		
* Northeast Median	1.07	1.13	1.15		
* U.S. Median	1.08	1.06	1.07		

Maine Health Data Organization Hospital Financial Report Part I

Fixed Asset Turnover

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	2.52	2.26	2.07		
Central Maine Medical Center	1.96	2.06	2.15		
Eastern Maine Medical Center	4.26	4.27	4.55		
MaineGeneral Medical Center	2.74	2.46	1.99		
Maine Medical Center	2.30	1.99	1.67		
Peer Group B Median -- 8 Hospitals	2.78	2.80	2.53		
Aroostook Medical Center, The (TAMC)	2.97	3.10	3.23		
Mercy Hospital	2.74	2.76	1.86		
Mid Coast Hospital	1.69	1.93	2.05		
Penobscot Bay Medical Center	2.44	2.54	2.41		
Southern Maine Medical Center	2.98	2.84	2.38		
St Joseph Hospital	2.81	3.03	2.94		
St Mary's Regional Medical Center	3.83	3.80	4.38		
York Hospital	2.35	2.49	2.65		
Peer Group C Median -- 4 Hospitals	2.33	2.47	2.75		
Cary Medical Center	4.27	4.70	4.91		
Franklin Memorial Hospital	2.31	2.21	2.40		
Henrietta D. Goodall Hospital	1.94	2.06	1.63		
Maine Coast Memorial Hospital	2.34	2.74	3.11		
Peer Group D Median -- 5 Hospitals	3.56	3.35	2.96		
Inland Hospital	4.10	3.38	3.23		
Miles Memorial Hospital	2.24	2.62	2.90		
Northern Maine Medical Center	3.56	3.35	2.96		
Parkview Adventist Medical Center	3.61	4.01	3.76		
Stephens Memorial Hospital	2.31	2.34	2.70		
Peer Group E Median -- 15 Critical Access Hospitals	2.64	2.66	3.00		
Blue Hill Memorial Hospital	2.40	2.66	2.82		
Bridgton Hospital	1.64	1.77	1.99		
Calais Regional Hospital	1.92	1.09	1.17		
Charles A. Dean Memorial Hospital	3.36	1.52	3.56		
Down East Community Hospital	2.50	2.78	3.00		
Houlton Regional Hospital	2.64	2.96	3.38		
Mayo Regional Hospital	2.66	2.53	2.84		
Millinocket Regional Hospital	5.64	6.76	5.95		
Mount Desert Island Hospital	3.20	3.38	3.68		
Penobscot Valley Hospital	4.91	2.73	3.17		
Redington-Fairview General Hospital	4.45	5.33	5.55		
Rumford Community Hospital	3.81	2.93	3.36		
St Andrews Hospital	0.90	1.07	1.10		
Sebasticook Valley Hospital	2.04	2.45	2.94		
Waldo County General Hospital	2.04	2.11	2.15		
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.28	2.51	2.99		
Acadia Hospital Corporation	3.49	3.82	4.72		
Spring Harbor Hospital	1.07	1.20	1.27		
Peer Group G Median -- 1 Rehabilitation Hospital	1.94	2.21	2.43		
New England Rehabilitation Hospital	1.94	2.21	2.43		
All Maine Hospitals Median	2.64	2.66	2.90		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Other

These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:

- Average Age of Plant (Depreciation Only)
- Net Plant, Property, Equipment
- Cash & Investments (Current Assets)
- Current Assets Whose Use is Limited
- Trustee-held Investments
- Board-Designated & Undesignated Investments
- Fund Balance-Unrestricted
- Temporarily Restricted Net Assets
- Permanently Restricted Net Assets
- Total Gross Patient Service Revenue
- Net Patient Service Revenue
- Total Non-operating Revenues
- Bad Debt (Provision for Bad Debt)
- Free Care (Charity Care)
- Total Operating Expenses

Maine Health Data Organization Hospital Financial Report Part I

Average Age of Plant (Depreciation Only)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	8.5	8.5	8.8		
Central Maine Medical Center	8.6	8.6	8.9		
Eastern Maine Medical Center	8.5	8.3	9.6		
MaineGeneral Medical Center	8.5	8.6	8.4		
Maine Medical Center	8.5	8.0	8.7		
Peer Group B Median -- 8 Hospitals	9.0	8.4	9.0		
Aroostook Medical Center, The (TAMC)	10.8	10.5	10.8		
Mercy Hospital	7.3	7.9	8.9		
Mid Coast Hospital	4.8	5.6	7.0		
Penobscot Bay Medical Center	11.0	11.8	13.0		
Southern Maine Medical Center	11.0	11.8	12.4		
St Joseph Hospital	8.5	8.9	9.1		
St Mary's Regional Medical Center	9.3	7.3	7.6		
York Hospital	8.6	7.7	7.8		
Peer Group C Median -- 4 Hospitals	10.0	9.2	8.9		
Cary Medical Center	10.7	12.3	14.9		
Franklin Memorial Hospital	9.3	9.6	8.9		
Henrietta D. Goodall Hospital	8.2	8.8	8.6		
Maine Coast Memorial Hospital	13.3	8.4	9.0		
Peer Group D Median -- 5 Hospitals	9.7	8.5	9.1		
Inland Hospital	12.2	7.8	8.2		
Miles Memorial Hospital	13.4	12.5	12.7		
Northern Maine Medical Center	7.9	8.5	10.1		
Parkview Adventist Medical Center	7.0	7.4	8.0		
Stephens Memorial Hospital	9.7	11.3	9.1		
Peer Group E Median -- 15 Critical Access Hospitals	11.5	10.6	11.9		
Blue Hill Memorial Hospital	9.7	9.6	9.7		
Bridgton Hospital	11.5	12.1	13.4		
Calais Regional Hospital	14.7	9.7	8.0		
Charles A. Dean Memorial Hospital	11.9	0.0	11.3		
Down East Community Hospital	10.2	10.6	10.5		
Houlton Regional Hospital	15.2	16.0	21.2		
Mayo Regional Hospital	12.8	12.1	11.9		
Millinocket Regional Hospital	18.6	20.7	21.1		
Mount Desert Island Hospital	9.3	10.3	12.0		
Penobscot Valley Hospital	17.1	16.8	12.5		
Redington-Fairview General Hospital	11.1	11.4	12.1		
Rumford Community Hospital	15.9	14.7	12.3		
St Andrews Hospital	8.5	9.8	11.1		
Sebasticook Valley Hospital	9.6	10.0	10.5		
Waldo County General Hospital	8.9	9.3	11.0		
Peer Group F Median -- 2 Private Psychiatric Hospitals	6.8	7.3	8.4		
Acadia Hospital Corporation	11.6	11.8	13.0		
Spring Harbor Hospital	1.9	2.8	3.9		
Peer Group G Median -- 1 Rehabilitation Hospital	3.0	4.0	4.3		
New England Rehabilitation Hospital	3.0	4.0	4.3		
All Maine Hospitals Median	9.7	9.6	10.1		
* Northeast Median	10.84	10.99	10.98		
* U.S. Median	9.92	9.75	9.79		

Maine Health Data Organization Hospital Financial Report Part I Net Plant Property and Equipment (PP&E)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 100,789,924	\$ 107,924,244	\$ 125,052,907		
Central Maine Medical Center	\$ 99,332,444	\$ 101,130,539	\$ 109,893,102		
Eastern Maine Medical Center	\$ 102,247,404	\$ 111,473,518	\$ 105,070,584		
MaineGeneral Medical Center	\$ 85,550,119	\$ 104,374,969	\$ 140,212,712		
Maine Medical Center	\$ 245,283,000	\$ 280,400,000	\$ 350,967,000		
Peer Group B Median -- 8 Hospitals	\$ 31,928,544	\$ 33,501,555	\$ 39,938,147		
Aroostook Medical Center, The (TAMC)	\$ 29,143,620	\$ 29,009,643	\$ 28,872,030		
Mercy Hospital	\$ 48,224,161	\$ 53,053,545	\$ 85,286,524		
Mid Coast Hospital	\$ 43,975,311	\$ 42,202,856	\$ 43,092,913		
Penobscot Bay Medical Center	\$ 32,718,767	\$ 33,566,320	\$ 39,402,198		
Southern Maine Medical Center	\$ 30,320,203	\$ 33,436,790	\$ 41,242,623		
St Joseph Hospital	\$ 26,812,682	\$ 27,780,246	\$ 27,480,410		
St Mary's Regional Medical Center	\$ 31,138,320	\$ 29,275,599	\$ 28,345,709		
York Hospital	\$ 37,190,004	\$ 38,470,737	\$ 40,474,095		
Peer Group C Median -- 4 Hospitals	\$ 23,984,415	\$ 24,699,502	\$ 25,899,722		
Cary Medical Center	\$ 9,208,596	\$ 8,546,729	\$ 8,509,603		
Franklin Memorial Hospital	\$ 24,143,768	\$ 26,292,359	\$ 29,009,742		
Henrietta D. Goodall Hospital	\$ 24,514,061	\$ 28,925,346	\$ 38,716,303		
Maine Coast Memorial Hospital	\$ 23,825,061	\$ 23,106,644	\$ 22,789,701		
Peer Group D Median -- 5 Hospitals	\$ 11,505,985	\$ 13,298,551	\$ 15,773,580		
Inland Hospital	\$ 9,535,549	\$ 10,804,656	\$ 12,625,024		
Miles Memorial Hospital	\$ 17,832,353	\$ 17,227,436	\$ 16,622,927		
Northern Maine Medical Center	\$ 11,505,985	\$ 13,298,551	\$ 15,982,704		
Parkview Adventist Medical Center	\$ 9,823,885	\$ 9,656,795	\$ 8,970,714		
Stephens Memorial Hospital	\$ 14,979,344	\$ 15,787,522	\$ 15,773,580		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 9,438,929	\$ 9,240,113	\$ 9,647,958		
Blue Hill Memorial Hospital	\$ 9,438,929	\$ 9,240,113	\$ 8,945,083		
Bridgton Hospital	\$ 14,970,579	\$ 15,147,344	\$ 15,246,206		
Calais Regional Hospital	\$ 10,896,766	\$ 22,925,579	\$ 21,646,160		
Charles A. Dean Memorial Hospital	\$ 2,151,861	\$ 5,860,116	\$ 2,936,134		
Down East Community Hospital	\$ 10,155,106	\$ 10,850,943	\$ 10,854,235		
Houlton Regional Hospital	\$ 11,279,517	\$ 11,269,624	\$ 10,634,488		
Mayo Regional Hospital	\$ 12,416,532	\$ 13,247,108	\$ 13,174,632		
Millinocket Regional Hospital	\$ 3,566,025	\$ 3,308,878	\$ 4,084,109		
Mount Desert Island Hospital	\$ 8,972,020	\$ 9,102,936	\$ 9,647,958		
Penobscot Valley Hospital	\$ 3,324,461	\$ 6,996,552	\$ 6,672,589		
Redington-Fairview General Hospital	\$ 8,984,649	\$ 8,779,324	\$ 9,030,422		
Rumford Community Hospital	\$ 5,781,638	\$ 8,002,707	\$ 8,322,459		
St Andrews Hospital	\$ 17,201,289	\$ 16,512,656	\$ 17,942,957		
Sebasticook Valley Hospital	\$ 8,612,564	\$ 8,402,555	\$ 8,543,115		
Waldo County General Hospital	\$ 18,126,582	\$ 19,820,736	\$ 21,589,373		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 18,678,710	\$ 17,981,186	\$ 16,835,698		
Acadia Hospital Corporation	\$ 10,894,533	\$ 10,622,761	\$ 9,586,611		
Spring Harbor Hospital	\$ 26,462,887	\$ 25,339,611	\$ 24,084,785		
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 13,732,152	\$ 12,522,809	\$ 11,916,058		
New England Rehabilitation Hospital	\$ 13,732,152	\$ 12,522,809	\$ 11,916,058		
All Maine Hospitals Median	\$ 14,979,344	\$ 16,512,656	\$ 16,622,927		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Almanac of Hospital Financial and Operating Indicators 2008 (HGENIX)

† Data not available or not applicable

Maine Health Data Organization Hospital Financial Report Part I

Cash & Investments (Current Assets)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 10,858,117	\$ 11,855,689	\$ 8,534,319		
Central Maine Medical Center	\$ 9,929,794	\$ 14,576,550	\$ 11,338,019		
Eastern Maine Medical Center	\$ 11,786,439	\$ 4,664,811	\$ 5,730,619		
MaineGeneral Medical Center	\$ 7,261,808	\$ 9,134,827	\$ 4,412,164		
Maine Medical Center	\$ 226,931,000	\$ 260,223,000	\$ 288,962,000		
Peer Group B Median -- 8 Hospitals	\$ 6,024,683	\$ 6,241,360	\$ 8,489,817		
Aroostook Medical Center, The (TAMC)	\$ 4,156,365	\$ 925,337	\$ 2,609,078		
Mercy Hospital	\$ 1,796,017	\$ 6,639,975	\$ 14,310,750		
Mid Coast Hospital	\$ 8,282,477	\$ 7,591,499	\$ 7,570,212		
Penobscot Bay Medical Center	\$ 19,361,314	\$ 20,443,299	\$ 8,193,940		
Southern Maine Medical Center	\$ 5,468,974	\$ 5,334,468	\$ 8,785,693		
St Joseph Hospital	\$ 13,865,264	\$ 14,577,028	\$ 15,142,093		
St Mary's Regional Medical Center	\$ 6,580,392	\$ 5,842,744	\$ 13,605,113		
York Hospital	\$ 781,699	\$ 486,162	\$ 550,253		
Peer Group C Median -- 4 Hospitals	\$ 5,135,217	\$ 3,983,741	\$ 6,376,005		
Cary Medical Center	\$ 477,049	\$ 162,665	\$ 233,345		
Franklin Memorial Hospital	\$ 12,543,054	\$ 9,036,376	\$ 11,238,138		
Henrietta D. Goodall Hospital	\$ 3,178,510	\$ 750,858	\$ 1,513,872		
Maine Coast Memorial Hospital	\$ 7,091,923	\$ 7,216,624	\$ 15,257,122		
Peer Group D Median -- 5 Hospitals	\$ 1,534,232	\$ 2,394,493	\$ 1,575,174		
Inland Hospital	\$ 1,534,232	\$ 1,536,333	\$ 762,848		
Miles Memorial Hospital	\$ 253,150	\$ 2,394,493	\$ 1,575,174		
Northern Maine Medical Center	\$ 3,338,883	\$ 3,732,616	\$ 5,985,917		
Parkview Adventist Medical Center	\$ 75,471	\$ 116,473	\$ 220,107		
Stephens Memorial Hospital	\$ 2,854,744	\$ 5,255,934	\$ 9,862,006		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 660,277	\$ 465,905	\$ 1,103,146		
Blue Hill Memorial Hospital	\$ 251,843	\$ 193,543	\$ 125,555		
Bridgton Hospital	†	†	\$ 84,098		
Calais Regional Hospital	\$ 96,103	\$ 38,209	\$ 262,510		
Charles A. Dean Memorial Hospital	\$ 508,539	\$ 523,918	\$ 280,760		
Down East Community Hospital	\$ 2,547,410	\$ 2,153,405	\$ 2,771,081		
Houlton Regional Hospital	\$ 368,378	\$ 210,380	\$ 2,159,696		
Mayo Regional Hospital	\$ 3,773,559	\$ 3,722,984	\$ 5,062,583		
Millinocket Regional Hospital	\$ 142,932	\$ 125,635	\$ 605,863		
Mount Desert Island Hospital	\$ 23,558	\$ 47,817	\$ 74,951		
Penobscot Valley Hospital	\$ 352,138	\$ 76,868	\$ 78,761		
Redington-Fairview General Hospital	\$ 15,763,630	\$ 17,956,980	\$ 27,145,853		
Rumford Community Hospital	\$ 812,014	\$ 407,891	\$ 1,628,543		
St Andrews Hospital	\$ 1,092,113	\$ 918,898	\$ 1,103,146		
Sebasticook Valley Hospital	\$ 2,255,535	\$ 1,116,608	\$ 1,385,595		
Waldo County General Hospital	\$ 1,959,132	\$ 1,817,180	\$ 3,762,284		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 3,892,549	\$ 1,604,710	\$ 3,905,679		
Acadia Hospital Corporation	\$ 4,050,720	\$ 1,368,641	\$ 3,300,070		
Spring Harbor Hospital	\$ 3,734,377	\$ 1,840,779	\$ 4,511,287		
Peer Group G Median -- 1 Rehabilitation Hospital	\$ (441,526)	\$ 1,834,891	\$ 12,247,682		
New England Rehabilitation Hospital	\$ (441,526)	\$ 1,834,891	\$ 12,247,682		
All Maine Hospitals Median	\$ 2,701,077	\$ 1,837,835	\$ 3,300,070		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization Hospital Financial Report Part I

Current Assets Whose Use is Limited

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 3,141,733	\$ 3,451,815	\$ 3,966,730		
Central Maine Medical Center	\$ 3,141,733	\$ 3,451,815	\$ 3,966,730		
Eastern Maine Medical Center	\$ 750,300	\$ 793,347	\$ 789,250		
MaineGeneral Medical Center	†	†	†		
Maine Medical Center	\$ 21,830,000	\$ 39,368,000	\$ 23,339,000		
Peer Group B Median -- 8 Hospitals	\$ 846,119	\$ 988,575	\$ 1,579,693		
Aroostook Medical Center, The (TAMC)	\$ 464,607	\$ 476,172	\$ 469,845		
Mercy Hospital	\$ 789,116	\$ 2,390,397	\$ 3,499,740		
Mid Coast Hospital	\$ 544,361	\$ 550,372	\$ 376,031		
Penobscot Bay Medical Center	\$ 1,037,536	\$ 1,050,342	\$ 1,151,173		
Southern Maine Medical Center	\$ 903,122	\$ 926,807	\$ 3,440,978		
St Joseph Hospital	†	†	†		
St Mary's Regional Medical Center	†	†	†		
York Hospital	\$ 1,980,060	\$ 1,463,703	\$ 2,008,212		
Peer Group C Median -- 4 Hospitals	\$ 1,266,539	\$ 1,243,400	\$ 2,342,526		
Cary Medical Center	\$ 2,506,768	\$ 3,655,884	\$ 3,633,647		
Franklin Memorial Hospital	\$ 1,072,950	\$ 1,234,305	\$ 1,830,968		
Henrietta D. Goodall Hospital	\$ 1,460,128	\$ 1,252,494	\$ 2,854,083		
Maine Coast Memorial Hospital	\$ 341,187	\$ 413,745	\$ 405,500		
Peer Group D Median -- 5 Hospitals	\$ 150,768	\$ 413,856	\$ 184,241		
Inland Hospital	\$ 152,733	\$ 902,627	\$ 215,336		
Miles Memorial Hospital	\$ 148,802	\$ 152,212	\$ 153,146		
Northern Maine Medical Center	†	†	†		
Parkview Adventist Medical Center	\$ 134,738	\$ 129,603	\$ 128,051		
Stephens Memorial Hospital	\$ 547,152	\$ 675,500	\$ 670,835		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 165,923	\$ 191,343	\$ 199,331		
Blue Hill Memorial Hospital	\$ 85,687	\$ 88,722	\$ 91,684		
Bridgton Hospital	\$ 389,181	\$ 394,397	\$ 397,422		
Calais Regional Hospital	†	†	†		
Charles A. Dean Memorial Hospital	†	†	†		
Down East Community Hospital	\$ 377,313	\$ 376,603	\$ 1,308,418		
Houlton Regional Hospital	\$ 233,074	\$ 282,587	\$ 242,656		
Mayo Regional Hospital	†	†	\$ 199,331		
Millinocket Regional Hospital	†	†	†		
Mount Desert Island Hospital	\$ 77,265	\$ 204,152	\$ 594,184		
Penobscot Valley Hospital	\$ 66,791	\$ 68,692	\$ 67,483		
Redington-Fairview General Hospital	†	†	†		
Rumford Community Hospital	\$ 48,206	\$ 48,297	\$ 48,324		
St Andrews Hospital	\$ 174,692	\$ 178,534	\$ 179,820		
Sebastcook Valley Hospital	\$ 157,154	\$ 160,813	\$ 162,635		
Waldo County General Hospital	\$ 935,552	\$ 1,373,736	\$ 1,197,486		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 555,060	\$ 455,915	\$ 456,870		
Acadia Hospital Corporation	†	\$ 448,412	\$ 449,700		
Spring Harbor Hospital	\$ 555,060	\$ 463,417	\$ 464,039		
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†		
New England Rehabilitation Hospital	†	†	†		
All Maine Hospitals Median	\$ 504,484	\$ 476,172	\$ 466,942		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Maine Health Data Organization Hospital Financial Report Part I

Trustee Held Investments

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 5,319,768	\$ 19,611,715	\$ 10,688,745		
Central Maine Medical Center	\$ 5,214,535	\$ 14,921,008	\$ 13,772,656		
Eastern Maine Medical Center	\$ 2,962,940	\$ 2,185,339	\$ 3,364,078		
MaineGeneral Medical Center	\$ 8,914,816	\$ 24,302,421	\$ 7,604,833		
Maine Medical Center	\$ 5,425,000	\$ 62,575,000	\$ 43,230,000		
Peer Group B Median -- 8 Hospitals	\$ 1,012,855	\$ 1,051,658	\$ 3,198,912		
Aroostook Medical Center, The (TAMC)	†	†	\$ 2,531,127		
Mercy Hospital	†	†	†		
Mid Coast Hospital	\$ 2,917,694	\$ 3,220,682	\$ 3,866,697		
Penobscot Bay Medical Center	†	†	\$ 525,316		
Southern Maine Medical Center	\$ 272,150	\$ 274,103	\$ 9,152,071		
St Joseph Hospital	\$ 1,007,482	\$ 1,012,412	\$ 780,864		
St Mary's Regional Medical Center	\$ 1,018,227	\$ 1,090,903	\$ 7,384,013		
York Hospital	†	†	†		
Peer Group C Median -- 4 Hospitals			\$ 9,380,179		
Cary Medical Center	†	†	†		
Franklin Memorial Hospital	†	†	\$ 9,380,179		
Henrietta D. Goodall Hospital	†	†	†		
Maine Coast Memorial Hospital	†	†	†		
Peer Group D Median -- 5 Hospitals	\$ 326,988	\$ 150,058	\$ 318,044		
Inland Hospital	\$ 400,259	\$ 133,160	\$ 318,044		
Miles Memorial Hospital	†	†	†		
Northern Maine Medical Center	\$ 108,348	\$ 150,058	\$ 200,255		
Parkview Adventist Medical Center	†	†	†		
Stephens Memorial Hospital	\$ 326,988	\$ 338,086	\$ 356,148		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 175,193	\$ 249,950	\$ 112,613		
Blue Hill Memorial Hospital	†	†	†		
Bridgton Hospital	\$ 45,543	\$ 695,656	\$ 715,256		
Calais Regional Hospital	\$ 196,386	\$ 286,533	\$ 112,613		
Charles A. Dean Memorial Hospital	†	†	\$ 3,825		
Down East Community Hospital	†	†	†		
Houlton Regional Hospital	†	†	†		
Mayo Regional Hospital	\$ 214,906	\$ 213,367	\$ 20,675		
Millinocket Regional Hospital	\$ 154,000	\$ 154,000	\$ 154,000		
Mount Desert Island Hospital	†	†	†		
Penobscot Valley Hospital	†	†	†		
Redington-Fairview General Hospital	†	†	†		
Rumford Community Hospital	†	†	†		
St Andrews Hospital	†	†	†		
Sebasticook Valley Hospital	†	†	†		
Waldo County General Hospital	†	†	†		
Peer Group F Median -- 2 Private Psychiatric Hospitals		\$ 13,900	\$ 21,950		
Acadia Hospital Corporation	†	\$ 13,900	\$ 21,950		
Spring Harbor Hospital	†	†	†		
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†		
New England Rehabilitation Hospital	†	†	†		
All Maine Hospitals Median	\$ 400,259	\$ 516,871	\$ 748,060		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Maine Health Data Organization

Hospital Financial Report Part I

Board Designated and Undesignated Investments

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 81,896,000	\$ 91,719,000	\$ 85,461,000		
Central Maine Medical Center	†	†	†		
Eastern Maine Medical Center	\$ 58,091,941	\$ 60,457,809	\$ 71,639,775		
MaineGeneral Medical Center	\$ 88,167,932	\$ 104,365,916	\$ 106,986,597		
Maine Medical Center	\$ 81,896,000	\$ 91,719,000	\$ 85,461,000		
Peer Group B Median -- 8 Hospitals	\$ 19,454,470	\$ 22,313,281	\$ 21,710,091		
Aroostook Medical Center, The (TAMC)	\$ 2,877,847	\$ 2,737,913	\$ 2,299,977		
Mercy Hospital	\$ 24,266,155	\$ 82,263,581	\$ 53,836,178		
Mid Coast Hospital	\$ 19,454,470	\$ 28,841,803	\$ 33,264,957		
Penobscot Bay Medical Center	†	†	†		
Southern Maine Medical Center	\$ 19,093,231	\$ 18,999,373	\$ 21,016,055		
St Joseph Hospital	\$ 1,496,651	\$ 1,700,158	\$ 2,372,712		
St Mary's Regional Medical Center	\$ 20,550,259	\$ 22,313,281	\$ 21,710,091		
York Hospital	\$ 22,104,928	\$ 22,590,759	\$ 25,903,957		
Peer Group C Median -- 4 Hospitals	\$ 4,442,192	\$ 4,599,778	\$ 4,376,517		
Cary Medical Center	\$ 4,965,725	\$ 5,343,290	\$ 2,962,959		
Franklin Memorial Hospital	\$ 3,918,659	\$ 3,856,266	\$ 4,665,339		
Henrietta D. Goodall Hospital	\$ 32,114,422	\$ 26,945,180	\$ 26,578,988		
Maine Coast Memorial Hospital	\$ 2,555,101	\$ 2,423,620	\$ 4,087,694		
Peer Group D Median -- 5 Hospitals	\$ 3,054,724	\$ 3,176,221	\$ 3,020,175		
Inland Hospital	\$ 3,362,106	\$ 3,781,505	\$ 3,020,175		
Miles Memorial Hospital	\$ 1,242,885	\$ 1,293,667	\$ 1,498,490		
Northern Maine Medical Center	†	†	†		
Parkview Adventist Medical Center	†	†	†		
Stephens Memorial Hospital	\$ 3,054,724	\$ 3,176,221	\$ 4,489,136		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 3,130,136	\$ 3,075,463	\$ 3,524,637		
Blue Hill Memorial Hospital	\$ 5,677,829	\$ 12,649,099	\$ 12,939,945		
Bridgton Hospital	\$ 2,118,832	\$ 2,617,984	\$ 2,406,779		
Calais Regional Hospital	\$ 761,427	\$ 69,881	\$ 601,667		
Charles A. Dean Memorial Hospital	\$ 49,406	\$ 71,431	\$ 110,204		
Down East Community Hospital	\$ 1,193,366	\$ 1,162,883	\$ 1,295,862		
Houlton Regional Hospital	\$ 3,130,136	\$ 3,075,463	\$ 3,524,637		
Mayo Regional Hospital	\$ 4,704,057	\$ 5,111,770	\$ 6,475,406		
Millinocket Regional Hospital	\$ 7,181,220	\$ 7,006,116	\$ 6,353,793		
Mount Desert Island Hospital	\$ 5,051,994	\$ 5,569,054	\$ 6,210,448		
Penobscot Valley Hospital	\$ 1,070,636	\$ 1,017,945	\$ 1,514,500		
Redington-Fairview General Hospital	\$ 11,560,521	\$ 12,178,148	\$ 13,611,610		
Rumford Community Hospital	\$ 1,456,366	\$ 1,664,407	\$ 1,921,478		
St Andrews Hospital	\$ 3,448,116	\$ 3,670,232	\$ 4,044,611		
Sebasticook Valley Hospital	\$ 1,654,580	\$ 1,822,583	\$ 1,886,845		
Waldo County General Hospital	\$ 16,408,376	\$ 16,613,411	\$ 18,057,387		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 7,589,579	\$ 6,840,451	\$ 6,139,145		
Acadia Hospital Corporation	\$ 7,589,579	\$ 6,840,451	\$ 6,139,145		
Spring Harbor Hospital	†	†	†		
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†		
New England Rehabilitation Hospital	†	†	†		
All Maine Hospitals Median	\$ 4,704,057	\$ 5,111,770	\$ 4,665,339		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

† Data not available or not applicable

† Data not available or not applicable

Maine Health Data Organization Hospital Financial Report Part I

Fund Balance-Unrestricted

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 169,072,919	\$ 188,026,870	\$ 207,468,720		
Central Maine Medical Center	\$ 71,034,544	\$ 75,545,819	\$ 80,592,398		
Eastern Maine Medical Center	\$ 180,495,588	\$ 197,353,844	\$ 205,081,851		
MaineGeneral Medical Center	\$ 157,650,249	\$ 178,699,896	\$ 209,855,589		
Maine Medical Center	\$ 485,686,000	\$ 502,687,000	\$ 536,917,000		
Peer Group B Median -- 8 Hospitals	\$ 47,268,233	\$ 53,829,440	\$ 56,100,257		
Aroostook Medical Center, The (TAMC)	\$ 28,491,230	\$ 29,964,335	\$ 30,642,368		
Mercy Hospital	\$ 80,629,370	\$ 88,092,015	\$ 93,251,465		
Mid Coast Hospital	\$ 48,196,988	\$ 57,031,111	\$ 62,228,331		
Penobscot Bay Medical Center	\$ 42,973,061	\$ 46,074,208	\$ 45,356,498		
Southern Maine Medical Center	\$ 55,307,748	\$ 58,640,656	\$ 62,858,741		
St Joseph Hospital	\$ 26,679,550	\$ 31,316,170	\$ 30,612,580		
St Mary's Regional Medical Center	\$ 56,110,837	\$ 58,843,867	\$ 64,522,339		
York Hospital	\$ 46,339,477	\$ 50,627,768	\$ 49,972,183		
Peer Group C Median -- 4 Hospitals	\$ 28,821,493	\$ 30,679,168	\$ 35,725,291		
Cary Medical Center	\$ 13,301,767	\$ 13,530,216	\$ 13,540,272		
Franklin Memorial Hospital	\$ 36,505,458	\$ 38,504,882	\$ 43,478,979		
Henrietta D. Goodall Hospital	\$ 45,250,034	\$ 46,693,315	\$ 49,162,587		
Maine Coast Memorial Hospital	\$ 21,137,528	\$ 22,853,454	\$ 27,971,603		
Peer Group D Median -- 5 Hospitals	\$ 13,487,440	\$ 16,199,971	\$ 16,830,421		
Inland Hospital	\$ 13,233,172	\$ 13,115,823	\$ 14,278,482		
Miles Memorial Hospital	\$ 13,792,520	\$ 16,389,615	\$ 16,830,421		
Northern Maine Medical Center	\$ 13,487,440	\$ 16,199,971	\$ 18,209,478		
Parkview Adventist Medical Center	\$ 7,574,828	\$ 8,394,015	\$ 883,370		
Stephens Memorial Hospital	\$ 19,613,046	\$ 23,443,769	\$ 27,091,199		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 9,632,054	\$ 11,823,508	\$ 13,253,393		
Blue Hill Memorial Hospital	\$ 12,979,737	\$ 19,978,397	\$ 19,474,270		
Bridgton Hospital	\$ 11,002,829	\$ 12,398,805	\$ 14,216,297		
Calais Regional Hospital	\$ 7,140,998	\$ 9,169,087	\$ 8,645,166		
Charles A. Dean Memorial Hospital	\$ (209,597)	\$ 252,377	\$ 927,101		
Down East Community Hospital	\$ 9,632,054	\$ 11,878,362	\$ 14,418,895		
Houlton Regional Hospital	\$ 5,271,886	\$ 5,190,881	\$ 6,349,183		
Mayo Regional Hospital	\$ 18,025,793	\$ 19,547,954	\$ 22,429,841		
Millinocket Regional Hospital	\$ 9,528,219	\$ 10,064,445	\$ 11,714,448		
Mount Desert Island Hospital	\$ 15,305,625	\$ 11,845,210	\$ 13,515,272		
Penobscot Valley Hospital	\$ 2,631,876	\$ 3,197,457	\$ 4,010,210		
Redington-Fairview General Hospital	\$ 37,957,344	\$ 46,232,110	\$ 48,511,459		
Rumford Community Hospital	\$ 8,815,480	\$ 10,076,426	\$ 12,705,454		
St Andrews Hospital	\$ 11,691,733	\$ 11,823,508	\$ 13,253,393		
Sebasticook Valley Hospital	\$ 7,925,757	\$ 9,045,433	\$ 9,946,850		
Waldo County General Hospital	\$ 31,619,454	\$ 38,772,101	\$ 43,780,658		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 3,544,084	\$ 4,292,984	\$ 7,361,611		
Acadia Hospital Corporation	\$ 916,138	\$ 1,643,226	\$ 7,309,716		
Spring Harbor Hospital	\$ 6,172,029	\$ 6,942,741	\$ 7,413,506		
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 2,587,917	\$ 5,097,339	\$ 10,219,580		
New England Rehabilitation Hospital	\$ 2,587,917	\$ 5,097,339	\$ 10,219,580		
All Maine Hospitals Median	\$ 15,305,625	\$ 19,547,954	\$ 19,474,270		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Maine Health Data Organization Hospital Financial Report Part I

Temporarily Restricted Net Assets

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 7,085,085	\$ 14,220,945	\$ 17,753,072		
Central Maine Medical Center	\$ 2,406,677	\$ 2,749,381	\$ 3,007,425		
Eastern Maine Medical Center	\$ 11,763,493	\$ 18,124,637	\$ 22,250,013		
MaineGeneral Medical Center	\$ 1,885,800	\$ 10,317,252	\$ 13,256,131		
Maine Medical Center	\$ 82,157,000	\$ 81,539,000	\$ 92,365,000		
Peer Group B Median -- 8 Hospitals	\$ 4,720,730	\$ 5,046,739	\$ 5,674,361		
Aroostook Medical Center, The (TAMC)	\$ 1,369,669	\$ 1,237,972	\$ 1,395,680		
Mercy Hospital	\$ 11,544,215	\$ 14,411,779	\$ 15,862,541		
Mid Coast Hospital	\$ 6,236,694	\$ 6,926,070	\$ 8,297,950		
Penobscot Bay Medical Center	\$ 1,585,715	\$ 1,938,215	\$ 2,304,586		
Southern Maine Medical Center	\$ 5,961,149	\$ 7,782,316	\$ 10,615,738		
St Joseph Hospital	†	†	†		
St Mary's Regional Medical Center	\$ 744,572	\$ 589,630	\$ 2,667,960		
York Hospital	\$ 4,720,730	\$ 5,046,739	\$ 5,674,361		
Peer Group C Median -- 4 Hospitals	\$ 1,131,257	\$ 1,197,667	\$ 1,361,105		
Cary Medical Center	\$ 611,814	\$ 10,532	\$ 22,237		
Franklin Memorial Hospital	\$ 2,146,735	\$ 1,970,089	\$ 2,347,654		
Henrietta D. Goodall Hospital	\$ 1,650,700	\$ 1,614,438	\$ 1,671,158		
Maine Coast Memorial Hospital	\$ 270,468	\$ 780,895	\$ 1,051,052		
Peer Group D Median -- 5 Hospitals	\$ 345,732	\$ 332,182	\$ 217,973		
Inland Hospital	\$ 228,296	\$ 251,785	\$ 324,055		
Miles Memorial Hospital	\$ 588,547	\$ 332,182	\$ 139,871		
Northern Maine Medical Center	\$ 345,732	\$ 455,894	\$ 567,465		
Parkview Adventist Medical Center	\$ 111,660	\$ 31,247	\$ 31,247		
Stephens Memorial Hospital	\$ 1,814,033	\$ 459,360	\$ 217,973		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 618,683	\$ 410,198	\$ 297,542		
Blue Hill Memorial Hospital	\$ 857,871	\$ 775,019	\$ 756,754		
Bridgton Hospital	\$ 1,631,263	\$ 1,986,502	\$ 2,024,947		
Calais Regional Hospital	\$ 1,251,031	\$ 299,952	\$ 169,731		
Charles A. Dean Memorial Hospital	\$ 1,196,605	\$ 1,066,081	\$ 611,687		
Down East Community Hospital	\$ 20,100	\$ 8,780	\$ 100,695		
Houlton Regional Hospital	\$ 371,532	\$ 410,198	\$ 92,920		
Mayo Regional Hospital	\$ 219,950	\$ 283,325	\$ 297,542		
Millinocket Regional Hospital	\$ 78,662	\$ 80,739	\$ 96,938		
Mount Desert Island Hospital	\$ 2,458,958	\$ 3,323,140	\$ 2,959,929		
Penobscot Valley Hospital	\$ 321,672	\$ 340,071	\$ 92,106		
Redington-Fairview General Hospital	\$ 618,683	\$ 624,223	\$ 639,730		
Rumford Community Hospital	\$ 233,810	\$ 242,120	\$ 230,217		
St Andrews Hospital	\$ 1,171,223	\$ 853,723	\$ 751,879		
Sebasticook Valley Hospital	\$ 88,789	\$ 150,215	\$ 141,375		
Waldo County General Hospital	\$ 1,606,836	\$ 2,810,330	\$ 1,978,356		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 199,010	\$ 324,603	\$ 373,770		
Acadia Hospital Corporation	\$ 145,033	\$ 242,702	\$ 557,409		
Spring Harbor Hospital	\$ 252,987	\$ 406,504	\$ 190,130		
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†		
New England Rehabilitation Hospital	†	†	†		
All Maine Hospitals Median	\$ 1,171,223	\$ 775,019	\$ 751,879		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Maine Health Data Organization Hospital Financial Report Part I

Permanently Restricted Net Assets

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 12,583,501	\$ 10,984,707	\$ 13,211,695		
Central Maine Medical Center	\$ 12,215,780	\$ 1,111,388	\$ 12,140,164		
Eastern Maine Medical Center	\$ 6,263,969	\$ 8,828,028	\$ 10,263,488		
MaineGeneral Medical Center	\$ 12,951,222	\$ 13,141,386	\$ 14,283,225		
Maine Medical Center	\$ 18,075,000	\$ 19,603,000	\$ 20,716,000		
Peer Group B Median -- 8 Hospitals	\$ 1,745,210	\$ 2,021,427	\$ 2,029,037		
Aroostook Medical Center, The (TAMC)	\$ 676,715	\$ 676,715	\$ 676,715		
Mercy Hospital	\$ 490,285	\$ 1,019,493	\$ 1,086,370		
Mid Coast Hospital	\$ 4,765,766	\$ 4,849,201	\$ 7,120,042		
Penobscot Bay Medical Center	\$ 5,653,420	\$ 5,751,817	\$ 5,920,640		
Southern Maine Medical Center	\$ 1,614,749	\$ 1,649,766	\$ 1,579,235		
St Joseph Hospital	\$ 1,875,671	\$ 2,393,087	\$ 2,478,838		
St Mary's Regional Medical Center	\$ 620,696	\$ 664,062	\$ 685,062		
York Hospital	\$ 2,373,035	\$ 2,416,178	\$ 2,638,993		
Peer Group C Median -- 4 Hospitals	\$ 1,211,724	\$ 1,213,032	\$ 1,484,714		
Cary Medical Center	†	†	†		
Franklin Memorial Hospital	\$ 1,211,724	\$ 1,213,032	\$ 1,484,714		
Henrietta D. Goodall Hospital	\$ 9,828,926	\$ 10,614,574	\$ 11,891,518		
Maine Coast Memorial Hospital	\$ 600,000	\$ 600,000	\$ 600,000		
Peer Group D Median -- 5 Hospitals	\$ 432,094	\$ 452,438	\$ 503,623		
Inland Hospital	\$ 432,094	\$ 452,438	\$ 503,623		
Miles Memorial Hospital	\$ 4,210,376	\$ 4,400,945	\$ 4,816,655		
Northern Maine Medical Center	†	†	†		
Parkview Adventist Medical Center	†	†	†		
Stephens Memorial Hospital	\$ 428,242	\$ 436,825	\$ 441,825		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 341,517	\$ 341,517	\$ 341,517		
Blue Hill Memorial Hospital	\$ 262,141	\$ 252,141	\$ 252,141		
Bridgton Hospital	\$ 942,500	\$ 960,573	\$ 1,156,520		
Calais Regional Hospital	\$ 589,770	\$ 681,108	\$ 749,945		
Charles A. Dean Memorial Hospital	\$ 340,698	\$ 340,698	\$ 340,698		
Down East Community Hospital	\$ 342,335	\$ 342,335	\$ 342,335		
Houlton Regional Hospital	\$ 51,664	\$ 51,664	\$ 51,664		
Mayo Regional Hospital	\$ 278,128	\$ 291,848	\$ 305,569		
Millinocket Regional Hospital	\$ 5,000	\$ 5,000	\$ 5,000		
Mount Desert Island Hospital	\$ 1,931,718	\$ 2,085,531	\$ 2,152,036		
Penobscot Valley Hospital	\$ 76,549	\$ 76,549	\$ 76,549		
Redington-Fairview General Hospital	†	†	†		
Rumford Community Hospital	\$ 262,955	\$ 262,905	\$ 330,446		
St Andrews Hospital	\$ 625,396	\$ 696,759	\$ 745,979		
Sebasticook Valley Hospital	\$ 379,268	\$ 389,115	\$ 416,613		
Waldo County General Hospital	\$ 12,035,547	\$ 13,579,744	\$ 15,846,328		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 35,205	\$ 39,119	\$ 202,423		
Acadia Hospital Corporation	\$ 35,205	\$ 39,119	\$ 54,846		
Spring Harbor Hospital	†	†	\$ 350,000		
Peer Group G Median -- 1 Rehabilitation Hospital	†	†	†		
New England Rehabilitation Hospital	†	†	†		
All Maine Hospitals Median	\$ 625,396	\$ 696,759	\$ 747,962		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Maine Health Data Organization Hospital Financial Report Part I

Total Gross Patient Service Revenue

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 526,556,751	\$ 597,480,437	\$ 647,317,197		
Central Maine Medical Center	\$ 353,675,486	\$ 391,254,167	\$ 434,315,385		
Eastern Maine Medical Center	\$ 645,503,501	\$ 751,617,456	\$ 808,627,564		
MaineGeneral Medical Center	\$ 407,610,000	\$ 443,343,417	\$ 486,006,829		
Maine Medical Center	\$ 841,489,000	\$ 864,046,000	\$ 906,086,000		
Peer Group B Median -- 8 Hospitals	\$ 156,506,051	\$ 174,958,957	\$ 191,007,128		
Aroostook Medical Center, The (TAMC)	\$ 161,104,332	\$ 179,428,241	\$ 184,795,464		
Mercy Hospital	\$ 225,088,552	\$ 247,274,959	\$ 279,240,830		
Mid Coast Hospital	\$ 133,725,650	\$ 143,749,268	\$ 150,905,832		
Penobscot Bay Medical Center	\$ 135,943,020	\$ 145,324,002	\$ 168,193,492		
Southern Maine Medical Center	\$ 173,343,872	\$ 187,851,556	\$ 203,489,975		
St Joseph Hospital	\$ 131,633,443	\$ 145,080,806	\$ 145,394,683		
St Mary's Regional Medical Center	\$ 245,070,827	\$ 262,163,211	\$ 281,379,756		
York Hospital	\$ 151,907,770	\$ 170,489,672	\$ 197,218,791		
Peer Group C Median -- 4 Hospitals	\$ 91,294,731	\$ 106,384,043	\$ 120,567,567		
Cary Medical Center	\$ 79,806,352	\$ 82,185,692	\$ 86,469,363		
Franklin Memorial Hospital	\$ 99,093,227	\$ 108,325,378	\$ 130,753,960		
Henrietta D. Goodall Hospital	\$ 83,496,235	\$ 104,442,707	\$ 111,869,320		
Maine Coast Memorial Hospital	\$ 99,485,614	\$ 119,206,732	\$ 129,265,814		
Peer Group D Median -- 5 Hospitals	\$ 66,951,619	\$ 72,745,529	\$ 80,064,192		
Inland Hospital	\$ 62,533,084	\$ 65,937,363	\$ 71,105,740		
Miles Memorial Hospital	\$ 76,218,834	\$ 86,884,742	\$ 93,201,572		
Northern Maine Medical Center	\$ 62,179,374	\$ 66,040,780	\$ 69,768,489		
Parkview Adventist Medical Center	\$ 74,212,532	\$ 81,278,218	\$ 80,064,192		
Stephens Memorial Hospital	\$ 66,951,619	\$ 72,745,529	\$ 84,481,621		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 37,057,682	\$ 38,959,123	\$ 45,809,561		
Blue Hill Memorial Hospital	\$ 32,247,089	\$ 36,923,796	\$ 38,402,139		
Bridgton Hospital	\$ 45,763,654	\$ 48,759,293	\$ 54,746,099		
Calais Regional Hospital	\$ 32,171,611	\$ 35,770,335	\$ 36,954,152		
Charles A. Dean Memorial Hospital	\$ 10,016,874	\$ 11,418,044	\$ 13,191,027		
Down East Community Hospital	\$ 45,604,648	\$ 49,263,482	\$ 51,098,930		
Houlton Regional Hospital	\$ 49,467,781	\$ 51,849,493	\$ 56,069,208		
Mayo Regional Hospital	\$ 48,556,195	\$ 50,964,908	\$ 54,889,355		
Millinocket Regional Hospital	\$ 31,174,293	\$ 34,905,416	\$ 37,889,779		
Mount Desert Island Hospital	\$ 39,273,340	\$ 41,868,465	\$ 45,809,561		
Penobscot Valley Hospital	\$ 24,719,568	\$ 26,187,508	\$ 28,342,249		
Redington-Fairview General Hospital	\$ 91,328,992	\$ 94,367,464	\$ 86,664,815		
Rumford Community Hospital	\$ 37,057,682	\$ 38,959,123	\$ 46,110,482		
St Andrews Hospital	\$ 18,886,899	\$ 20,943,665	\$ 23,355,619		
Sebasticook Valley Hospital	\$ 34,256,614	\$ 37,963,436	\$ 43,973,468		
Waldo County General Hospital	\$ 64,162,308	\$ 64,331,933	\$ 68,510,564		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 46,904,129	\$ 50,187,651	\$ 52,097,357		
Acadia Hospital Corporation	\$ 52,587,750	\$ 57,618,593	\$ 60,055,491		
Spring Harbor Hospital	\$ 41,220,507	\$ 42,756,709	\$ 44,139,222		
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 43,890,260	\$ 41,150,273	\$ 39,951,606		
New England Rehabilitation Hospital	\$ 43,890,260	\$ 41,150,273	\$ 39,951,606		
All Maine Hospitals Median	\$ 66,951,619	\$ 72,745,529	\$ 80,064,192		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Maine Health Data Organization Hospital Financial Report Part I

Net Patient Service Revenue

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 324,825,327	\$ 353,655,229	\$ 365,345,339		
Central Maine Medical Center	\$ 189,223,397	\$ 202,752,123	\$ 228,376,995		
Eastern Maine Medical Center	\$ 423,195,515	\$ 460,115,934	\$ 462,697,137		
MaineGeneral Medical Center	\$ 226,455,139	\$ 247,194,524	\$ 267,993,540		
Maine Medical Center	\$ 555,203,000	\$ 549,069,000	\$ 578,504,000		
Peer Group B Median -- 8 Hospitals	\$ 84,390,830	\$ 89,660,459	\$ 92,890,728		
Aroostook Medical Center, The (TAMC)	\$ 84,666,735	\$ 87,619,010	\$ 90,834,717		
Mercy Hospital	\$ 128,980,119	\$ 143,426,692	\$ 154,957,663		
Mid Coast Hospital	\$ 72,166,212	\$ 79,414,507	\$ 85,943,784		
Penobscot Bay Medical Center	\$ 74,703,154	\$ 78,924,753	\$ 88,290,321		
Southern Maine Medical Center	\$ 86,875,728	\$ 91,701,908	\$ 94,946,738		
St Joseph Hospital	\$ 73,149,907	\$ 82,032,454	\$ 79,443,367		
St Mary's Regional Medical Center	\$ 118,029,504	\$ 109,694,854	\$ 122,689,031		
York Hospital	\$ 84,114,925	\$ 93,091,746	\$ 104,941,767		
Peer Group C Median -- 4 Hospitals	\$ 49,391,431	\$ 56,449,497	\$ 63,654,901		
Cary Medical Center	\$ 35,850,705	\$ 37,000,698	\$ 38,623,803		
Franklin Memorial Hospital	\$ 54,039,754	\$ 55,480,681	\$ 66,898,786		
Henrietta D. Goodall Hospital	\$ 45,327,121	\$ 57,418,312	\$ 60,411,015		
Maine Coast Memorial Hospital	\$ 53,455,740	\$ 60,438,219	\$ 67,673,583		
Peer Group D Median -- 5 Hospitals	\$ 38,052,430	\$ 38,366,191	\$ 41,848,856		
Inland Hospital	\$ 38,052,430	\$ 35,359,509	\$ 39,898,708		
Miles Memorial Hospital	\$ 39,122,876	\$ 43,556,576	\$ 47,045,207		
Northern Maine Medical Center	\$ 39,898,243	\$ 43,417,472	\$ 46,074,747		
Parkview Adventist Medical Center	\$ 35,146,121	\$ 38,366,191	\$ 33,439,297		
Stephens Memorial Hospital	\$ 34,164,012	\$ 36,473,277	\$ 41,848,856		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 21,698,486	\$ 24,418,591	\$ 27,769,431		
Blue Hill Memorial Hospital	\$ 21,698,486	\$ 23,383,396	\$ 24,336,845		
Bridgton Hospital	\$ 24,132,541	\$ 26,331,561	\$ 29,842,423		
Calais Regional Hospital	\$ 20,497,941	\$ 24,418,591	\$ 24,786,217		
Charles A. Dean Memorial Hospital	\$ 7,037,746	\$ 8,746,062	\$ 10,242,608		
Down East Community Hospital	\$ 24,656,289	\$ 29,726,805	\$ 32,090,343		
Houlton Regional Hospital	\$ 28,608,258	\$ 32,589,591	\$ 35,193,311		
Mayo Regional Hospital	\$ 31,717,892	\$ 32,450,538	\$ 36,260,749		
Millinocket Regional Hospital	\$ 19,447,406	\$ 21,707,545	\$ 23,827,254		
Mount Desert Island Hospital	\$ 27,852,264	\$ 30,134,374	\$ 34,558,049		
Penobscot Valley Hospital	\$ 15,744,148	\$ 18,430,008	\$ 20,709,760		
Redington-Fairview General Hospital	\$ 39,534,300	\$ 46,309,385	\$ 49,551,259		
Rumford Community Hospital	\$ 21,599,308	\$ 23,099,013	\$ 27,769,431		
St Andrews Hospital	\$ 12,884,432	\$ 14,161,427	\$ 16,261,375		
Sebasticook Valley Hospital	\$ 16,829,433	\$ 19,732,352	\$ 24,031,978		
Waldo County General Hospital	\$ 35,682,868	\$ 40,591,201	\$ 44,848,805		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 31,955,920	\$ 34,107,018	\$ 36,386,581		
Acadia Hospital Corporation	\$ 35,927,224	\$ 38,659,971	\$ 43,244,348		
Spring Harbor Hospital	\$ 27,984,615	\$ 29,554,064	\$ 29,528,813		
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 26,297,072	\$ 27,225,247	\$ 28,879,722		
New England Rehabilitation Hospital	\$ 26,297,072	\$ 27,225,247	\$ 28,879,722		
All Maine Hospitals Median	\$ 35,927,224	\$ 38,659,971	\$ 43,244,348		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Maine Health Data Organization Hospital Financial Report Part I

Total Non-Operating Revenues

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 2,784,076	\$ 7,103,232	\$ 5,885,780		
Central Maine Medical Center	\$ 384,713	\$ 139,989	\$ 1,007,338		
Eastern Maine Medical Center	\$ 2,202,409	\$ 3,162,820	\$ 2,890,567		
MaineGeneral Medical Center	\$ 3,365,742	\$ 11,043,643	\$ 8,880,993		
Maine Medical Center	\$ 20,745,000	\$ 19,133,000	\$ 21,817,000		
Peer Group B Median -- 8 Hospitals	\$ 1,305,223	\$ 1,967,914	\$ 1,844,102		
Aroostook Medical Center, The (TAMC)	\$ 663,223	\$ 773,744	\$ 457,414		
Mercy Hospital	\$ 1,998,156	\$ 2,610,406	\$ 3,683,621		
Mid Coast Hospital	\$ 1,192,090	\$ 2,525,516	\$ 2,685,057		
Penobscot Bay Medical Center	\$ 1,159,883	\$ 2,391,097	\$ 1,745,132		
Southern Maine Medical Center	\$ 820,044	\$ 742,956	\$ 4,979,361		
St Joseph Hospital	\$ 1,446,266	\$ 278,966	\$ 1,785,360		
St Mary's Regional Medical Center	\$ 1,615,793	\$ 2,643,741	\$ 1,279,438		
York Hospital	\$ 1,418,355	\$ 1,544,730	\$ 1,902,844		
Peer Group C Median -- 4 Hospitals	\$ 720,674	\$ 818,394	\$ 3,488,286		
Cary Medical Center	\$ 186,756	\$ 381,158	\$ 452,503		
Franklin Memorial Hospital	\$ 942,041	\$ 1,056,390	\$ 1,260,226		
Henrietta D. Goodall Hospital	\$ 1,484,242	\$ 1,831,349	\$ 6,130,762		
Maine Coast Memorial Hospital	\$ 499,307	\$ 580,398	\$ 5,716,346		
Peer Group D Median -- 5 Hospitals	\$ 151,798	\$ 137,379	\$ 306,411		
Inland Hospital	\$ 151,798	\$ 37,858	\$ 232,898		
Miles Memorial Hospital	\$ 199,205	\$ 137,379	\$ 533,146		
Northern Maine Medical Center	\$ 87,151	\$ 661,609	\$ 306,411		
Parkview Adventist Medical Center	\$ 226,064	\$ 275,543	\$ 143,275		
Stephens Memorial Hospital	\$ (107,210)	\$ (132,651)	\$ 1,435,070		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 172,013	\$ 407,359	\$ 546,590		
Blue Hill Memorial Hospital	\$ 314,198	\$ 769,214	\$ 395,519		
Bridgton Hospital	\$ 172,013	\$ 407,359	\$ 740,701		
Calais Regional Hospital	\$ 51,437	\$ 23,028	\$ 52,966		
Charles A. Dean Memorial Hospital	\$ 34,095	\$ 61,026	\$ 57,152		
Down East Community Hospital	\$ 2,433	\$ 289,206	\$ 376,927		
Houlton Regional Hospital	\$ 139,829	\$ (1,093,318)	\$ (1,077,403)		
Mayo Regional Hospital	\$ 327,152	\$ 469,922	\$ 706,892		
Millinocket Regional Hospital	\$ 254,048	\$ 568,669	\$ 558,002		
Mount Desert Island Hospital	\$ 422,364	\$ 1,130,713	\$ 1,153,554		
Penobscot Valley Hospital	\$ 76,699	\$ 55,800	\$ 55,037		
Redington-Fairview General Hospital	\$ 1,498,139	\$ 1,850,576	\$ 2,260,113		
Rumford Community Hospital	\$ 112,864	\$ 271,340	\$ 546,590		
St Andrews Hospital	\$ 57,975	\$ 122,969	\$ 789,462		
Sebasticook Valley Hospital	\$ 538,924	\$ 614,641	\$ 167,876		
Waldo County General Hospital	\$ 1,437,574	\$ 1,418,632	\$ 2,093,905		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 163,107	\$ 259,421	\$ 568,933		
Acadia Hospital Corporation	\$ 245,724	\$ 419,434	\$ 355,371		
Spring Harbor Hospital	\$ 80,489	\$ 99,407	\$ 782,495		
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 167,546	\$ 258,071	\$ 295,004		
New England Rehabilitation Hospital	\$ 167,546	\$ 258,071	\$ 295,004		
All Maine Hospitals Median	\$ 327,152	\$ 568,669	\$ 782,495		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization Hospital Financial Report Part I

Bad Debt (Provision for Bad Debt)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 13,590,475	\$ 13,679,413	\$ 18,061,671		
Central Maine Medical Center	\$ 6,741,564	\$ 8,100,422	\$ 9,335,647		
Eastern Maine Medical Center	\$ 15,054,514	\$ 12,269,658	\$ 16,902,684		
MaineGeneral Medical Center	\$ 12,126,435	\$ 15,089,167	\$ 19,220,658		
Maine Medical Center	\$ 27,218,000	\$ 21,255,000	\$ 22,965,000		
Peer Group B Median -- 8 Hospitals	\$ 3,390,530	\$ 3,473,800	\$ 4,195,036		
Aroostook Medical Center, The (TAMC)	\$ 3,448,893	\$ 3,127,807	\$ 3,718,854		
Mercy Hospital	\$ 4,777,600	\$ 6,784,286	\$ 8,233,522		
Mid Coast Hospital	\$ 1,952,709	\$ 2,681,897	\$ 2,541,687		
Penobscot Bay Medical Center	\$ 2,939,251	\$ 3,726,461	\$ 4,373,276		
Southern Maine Medical Center	\$ 3,332,167	\$ 4,081,120	\$ 5,428,915		
St Joseph Hospital	\$ 4,034,685	\$ 3,221,138	\$ 3,223,453		
St Mary's Regional Medical Center	\$ 4,666,258	\$ 4,333,357	\$ 4,989,653		
York Hospital	\$ 3,036,991	\$ 2,749,735	\$ 4,016,796		
Peer Group C Median -- 4 Hospitals	\$ 2,779,483	\$ 2,916,069	\$ 3,264,240		
Cary Medical Center	\$ 1,505,274	\$ 760,652	\$ 892,435		
Franklin Memorial Hospital	\$ 3,058,880	\$ 2,899,056	\$ 3,012,279		
Henrietta D. Goodall Hospital	\$ 3,422,942	\$ 3,600,985	\$ 3,985,599		
Maine Coast Memorial Hospital	\$ 2,500,086	\$ 2,933,082	\$ 3,516,201		
Peer Group D Median -- 5 Hospitals	\$ 1,625,576	\$ 2,134,588	\$ 2,266,453		
Inland Hospital	\$ 1,634,013	\$ 2,022,642	\$ 1,940,128		
Miles Memorial Hospital	\$ 2,314,277	\$ 3,441,420	\$ 2,455,834		
Northern Maine Medical Center	\$ 382,987	\$ 582,506	\$ 850,368		
Parkview Adventist Medical Center	\$ 1,438,465	\$ 2,404,086	\$ 2,883,963		
Stephens Memorial Hospital	\$ 1,625,576	\$ 2,134,588	\$ 2,266,453		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 919,442	\$ 831,759	\$ 1,007,491		
Blue Hill Memorial Hospital	\$ 1,094,109	\$ 1,544,731	\$ 1,303,751		
Bridgton Hospital	\$ 1,713,112	\$ 1,875,125	\$ 2,300,034		
Calais Regional Hospital	\$ 619,437	\$ 774,657	\$ 753,066		
Charles A. Dean Memorial Hospital	\$ 391,888	\$ 233,551	\$ 312,206		
Down East Community Hospital	\$ 1,129,418	\$ 773,069	\$ 973,710		
Houlton Regional Hospital	\$ 909,978	\$ 209,366	\$ 700,001		
Mayo Regional Hospital	\$ 1,041,932	\$ 1,123,249	\$ 1,007,491		
Millinocket Regional Hospital	\$ 346,556	\$ 373,537	\$ 686,784		
Mount Desert Island Hospital	\$ 1,063,875	\$ 1,537,202	\$ 1,531,883		
Penobscot Valley Hospital	\$ 728,015	\$ 658,100	\$ 884,230		
Redington-Fairview General Hospital	\$ 3,319,492	\$ 3,183,776	\$ 1,833,549		
Rumford Community Hospital	\$ 919,442	\$ 1,248,029	\$ 1,561,303		
St Andrews Hospital	\$ 194,619	\$ 586,984	\$ 639,272		
Sebasticook Valley Hospital	\$ 833,121	\$ 831,759	\$ 1,661,649		
Waldo County General Hospital	\$ 1,450,798	\$ 1,463,015	\$ 1,599,841		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 1,047,486	\$ 1,439,762	\$ 1,191,419		
Acadia Hospital Corporation	\$ 1,539,236	\$ 2,357,178	\$ 2,059,814		
Spring Harbor Hospital	\$ 555,735	\$ 522,345	\$ 323,023		
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 1,372,695	\$ 415,530	\$ 167,282		
New England Rehabilitation Hospital	\$ 1,372,695	\$ 415,530	\$ 167,282		
All Maine Hospitals Median	\$ 1,625,576	\$ 2,134,588	\$ 2,059,814		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Maine Health Data Organization Hospital Financial Report Part I Free Care (Charity Care)

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 7,618,418	\$ 10,832,535	\$ 11,586,694		
Central Maine Medical Center	\$ 3,911,129	\$ 7,078,574	\$ 7,838,054		
Eastern Maine Medical Center	\$ 10,325,692	\$ 14,586,496	\$ 15,335,333		
MaineGeneral Medical Center	\$ 4,911,143	\$ 5,928,924	\$ 6,403,906		
Maine Medical Center	\$ 10,986,000	\$ 16,703,000	\$ 17,423,000		
Peer Group B Median -- 8 Hospitals	\$ 1,782,525	\$ 2,540,260	\$ 2,487,527		
Aroostook Medical Center, The (TAMC)	\$ 1,051,681	\$ 2,205,938	\$ 1,797,211		
Mercy Hospital	\$ 3,850,030	\$ 5,371,124	\$ 5,008,636		
Mid Coast Hospital	\$ 1,110,032	\$ 2,097,890	\$ 1,803,287		
Penobscot Bay Medical Center	\$ 287,048	\$ 970,168	\$ 1,163,075		
Southern Maine Medical Center	\$ 2,673,799	\$ 4,092,231	\$ 3,171,766		
St Joseph Hospital	\$ 534,232	\$ 1,309,931	\$ 1,198,225		
St Mary's Regional Medical Center	\$ 3,284,139	\$ 2,874,582	\$ 5,962,010		
York Hospital	\$ 2,455,017	\$ 3,124,806	\$ 4,234,899		
Peer Group C Median -- 4 Hospitals	\$ 975,927	\$ 1,209,025	\$ 1,348,566		
Cary Medical Center	\$ 855,290	\$ 1,034,739	\$ 1,122,783		
Franklin Memorial Hospital	\$ 1,096,563	\$ 1,383,311	\$ 1,574,349		
Henrietta D. Goodall Hospital	\$ 328,564	\$ 450,459	\$ 636,476		
Maine Coast Memorial Hospital	\$ 2,282,684	\$ 1,738,447	\$ 1,969,190		
Peer Group D Median -- 5 Hospitals	\$ 753,395	\$ 1,130,609	\$ 1,411,867		
Inland Hospital	\$ 671,231	\$ 1,254,543	\$ 1,411,867		
Miles Memorial Hospital	\$ 753,395	\$ 1,130,609	\$ 1,421,209		
Northern Maine Medical Center	\$ 539,399	\$ 689,526	\$ 396,911		
Parkview Adventist Medical Center	\$ 753,789	\$ 929,690	\$ 633,777		
Stephens Memorial Hospital	\$ 1,045,072	\$ 1,582,452	\$ 1,567,412		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 419,876	\$ 721,576	\$ 951,063		
Blue Hill Memorial Hospital	\$ 225,914	\$ 359,681	\$ 1,007,332		
Bridgton Hospital	\$ 688,095	\$ 721,576	\$ 1,047,970		
Calais Regional Hospital	\$ 189,305	\$ 318,103	\$ 317,937		
Charles A. Dean Memorial Hospital	\$ 100,144	\$ 293,120	\$ 437,874		
Down East Community Hospital	\$ 510,991	\$ 945,118	\$ 1,173,094		
Houlton Regional Hospital	\$ 419,876	\$ 996,435	\$ 1,034,199		
Mayo Regional Hospital	\$ 751,203	\$ 820,598	\$ 1,255,776		
Millinocket Regional Hospital	\$ 879,054	\$ 835,735	\$ 951,063		
Mount Desert Island Hospital	\$ 733,205	\$ 400,286	\$ 302,421		
Penobscot Valley Hospital	\$ 414,328	\$ 600,042	\$ 865,339		
Redington-Fairview General Hospital	\$ 584,323	\$ 1,288,195	\$ 1,446,806		
Rumford Community Hospital	\$ 225,346	\$ 582,767	\$ 812,007		
St Andrews Hospital	\$ 205,271	\$ 226,320	\$ 212,925		
Sebasticook Valley Hospital	\$ 705,260	\$ 1,527,353	\$ 1,378,085		
Waldo County General Hospital	\$ 280,335	\$ 733,407	\$ 769,192		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 7,711,661	\$ 7,477,243	\$ 6,818,244		
Acadia Hospital Corporation	\$ 10,000,533	\$ 10,604,435	\$ 9,501,747		
Spring Harbor Hospital	\$ 5,422,789	\$ 4,350,050	\$ 4,134,741		
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 228,686	\$ 229,478	\$ 360,975		
New England Rehabilitation Hospital	\$ 228,686	\$ 229,478	\$ 360,975		
All Maine Hospitals Median	\$ 751,203	\$ 1,130,609	\$ 1,255,776		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		

Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization Hospital Financial Report Part I

Total Operating Expenses

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Peer Group A Median -- 4 Hospitals	\$ 311,831,337	\$ 355,070,197	\$ 372,394,374		
Central Maine Medical Center	\$ 180,231,553	\$ 202,788,433	\$ 233,293,950		
Eastern Maine Medical Center	\$ 397,612,726	\$ 462,632,150	\$ 473,287,427		
MaineGeneral Medical Center	\$ 226,049,948	\$ 247,508,243	\$ 271,501,320		
Maine Medical Center	\$ 499,432,000	\$ 523,649,000	\$ 539,763,000		
Peer Group B Median -- 8 Hospitals	\$ 81,463,430	\$ 91,420,926	\$ 96,345,698		
Aroostook Medical Center, The (TAMC)	\$ 79,255,361	\$ 89,728,148	\$ 92,965,447		
Mercy Hospital	\$ 128,293,328	\$ 141,944,599	\$ 154,847,307		
Mid Coast Hospital	\$ 70,148,970	\$ 75,234,871	\$ 84,555,302		
Penobscot Bay Medical Center	\$ 75,631,144	\$ 84,806,658	\$ 95,170,938		
Southern Maine Medical Center	\$ 90,114,262	\$ 94,930,554	\$ 97,520,457		
St Joseph Hospital	\$ 73,021,444	\$ 80,808,517	\$ 81,649,774		
St Mary's Regional Medical Center	\$ 100,227,996	\$ 107,371,259	\$ 115,467,926		
York Hospital	\$ 83,671,499	\$ 93,113,704	\$ 105,699,304		
Peer Group C Median -- 4 Hospitals	\$ 52,644,820	\$ 58,971,632	\$ 64,984,478		
Cary Medical Center	\$ 38,161,557	\$ 40,356,687	\$ 42,180,875		
Franklin Memorial Hospital	\$ 53,315,096	\$ 57,654,641	\$ 66,905,929		
Henrietta D. Goodall Hospital	\$ 51,974,543	\$ 60,288,623	\$ 63,063,026		
Maine Coast Memorial Hospital	\$ 54,238,221	\$ 61,961,925	\$ 68,088,208		
Peer Group D Median -- 5 Hospitals	\$ 35,459,888	\$ 38,227,893	\$ 41,365,787		
Inland Hospital	\$ 35,459,888	\$ 37,440,094	\$ 39,867,120		
Miles Memorial Hospital	\$ 39,106,471	\$ 43,015,440	\$ 48,718,718		
Northern Maine Medical Center	\$ 39,686,577	\$ 42,493,214	\$ 45,625,019		
Parkview Adventist Medical Center	\$ 35,052,474	\$ 38,227,893	\$ 41,365,787		
Stephens Memorial Hospital	\$ 31,668,755	\$ 33,716,180	\$ 37,842,244		
Peer Group E Median -- 15 Critical Access Hospitals	\$ 23,024,022	\$ 24,742,808	\$ 27,107,667		
Blue Hill Memorial Hospital	\$ 23,895,645	\$ 24,742,808	\$ 27,107,667		
Bridgton Hospital	\$ 23,024,022	\$ 25,207,651	\$ 28,961,577		
Calais Regional Hospital	\$ 20,564,436	\$ 23,992,610	\$ 25,977,636		
Charles A. Dean Memorial Hospital	\$ 7,909,581	\$ 8,839,435	\$ 10,508,896		
Down East Community Hospital	\$ 23,816,373	\$ 27,798,932	\$ 29,890,237		
Houlton Regional Hospital	\$ 28,858,356	\$ 32,658,303	\$ 34,611,148		
Mayo Regional Hospital	\$ 29,597,262	\$ 32,454,479	\$ 35,262,588		
Millinocket Regional Hospital	\$ 20,170,013	\$ 22,177,479	\$ 23,456,879		
Mount Desert Island Hospital	\$ 29,426,063	\$ 31,951,415	\$ 35,310,178		
Penobscot Valley Hospital	\$ 16,050,570	\$ 18,724,555	\$ 20,669,745		
Redington-Fairview General Hospital	\$ 39,444,256	\$ 40,247,055	\$ 46,520,776		
Rumford Community Hospital	\$ 20,217,854	\$ 22,396,573	\$ 25,747,364		
St Andrews Hospital	\$ 16,329,351	\$ 18,188,748	\$ 19,508,080		
Sebasticook Valley Hospital	\$ 17,236,209	\$ 19,628,027	\$ 24,338,157		
Waldo County General Hospital	\$ 35,855,591	\$ 39,579,226	\$ 44,474,229		
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 32,323,303	\$ 34,902,863	\$ 34,701,786		
Acadia Hospital Corporation	\$ 37,002,531	\$ 40,197,721	\$ 39,518,094		
Spring Harbor Hospital	\$ 27,644,074	\$ 29,608,005	\$ 29,885,477		
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 22,325,717	\$ 22,721,835	\$ 23,942,768		
New England Rehabilitation Hospital	\$ 22,325,717	\$ 22,721,835	\$ 23,942,768		
All Maine Hospitals Median	\$ 37,002,531	\$ 40,197,721	\$ 42,180,875		
* Northeast Median	†	†	†		
* U.S. Median	†	†	†		